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24 March 1983

MEMORANDUM FOR: Deputy Director of Central Intelligence

Director, Intelligence Community Staff

FROM:

Director of Central Intelligence

SUBJECT:

Intelligence Community Budget

- l. Chairman Boland feels an obligation to give the Intelligence Community budget the same kind of close scrutiny which has been given the Defense budget. He will be off on a trip to China with the Speaker for the next two weeks. When he returns, he will expect his staff to have examined the Intelligence Community budget for possible reductions. It appears their focus will be on the manpower buildup in the Community.
- 2. It is important to justify this very specifically. It will not be enough to talk merely about a drawdown and buildup. I think it is necessary to show how lean we were in each specific area, i.e., one analyst in Mexico in 1979 or whatever, we now have seven, we should have twelve. I think this has to be done segment-by-segment/desk-by-desk in CIA and DIA, unit-by-unit in the other components where manpower will be under severe challenge.
- 3. It is important not only to show how lean we were and how we have needed people to rebuild as far as we have, but also what we will need to be doing an adequate job somewhere in 1986-88.
- 4. The same will be needed to show where we were in technical collection, when the decisions to upgrade were made, how most of the additional funding required in the intervening years was the result of those earlier decisions, what we still need to have an adequate apparatus towards the end of the decade, what it will cost to maintain that status. There is likely to be a perception that when the capital spending has been completed the funding level will fall off, and we have to show that there will be continuing maintenance costs.
- 5. Another element that needs to be brought out clearly is that earlier decisions have produced a large increase in the amount of information that is required, which in turn requires more manpower for processing and analysis.
- 6. Then also the demand for information on a widening area of increasingly complex subjects—this should not only be stated but be related to the number of analysts required to meet that need.
- 7. Finally, we need to go back and show how the data base buildup during the first 20 years of the Agency's history was either abandoned or allowed to atrophy, how it needs to be rebuilt in the kind of world we have today, and

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what is now and will be mandated in people and facilities to rebuild the data base. I hope this all can be brought together so that we can have a full review when I come back and be ready for whatever will come out of the first combing of the budget by the HPSCI staff. Also, we should see what intelligence is available as to what they may be zeroing in on. As far as I know, is the only member of the committee who is privy to this process.

William J. Casey

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