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8 December 1986

NOTE TO: DDCI
 FROM: C/NIC
 SUBJECT: NIC Support to General Gorman

Bob,

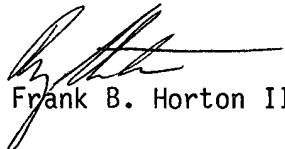
You have seen Paul Gorman's note to you about his involvement in a working group on Integrated Long-Term Strategy. Gorman is particularly interested in key challenges to US interests from the Third World over the next two decades. This obviously includes but is by no means restricted to an interest in LIC. Gorman had suggested that we help him prepare a few thoughts on these matters, with Gen. Nichols orchestrating the effort.

On reflection, Graham and I felt that this project was of broader interest to the NIC beyond its benefits to Gorman directly and beyond GPF's focus on military matters. For example, we are preparing a NIE in the Spring on ten potential challenges to the international order which, while not likely, are plausible, and would have major implications. Gorman's interest in long-term global thinking directly relates to that and other Estimates we have on the docket, many involving the AG. We, therefore, would like to involve ourselves a little more broadly and deeply in preparing some thoughts for Gorman's use, to include particularly involving the AG.

Consequently, Graham [redacted] will be chairing a brainstorming session with most NIOs next week to come up with some thoughts on this matter. We will send the results to you and the DCI as well as provide them to Gorman. Steve Nichols will be an active participant in this group and will -- as requested by Gorman -- attend meetings outside the building on this issue, [redacted]

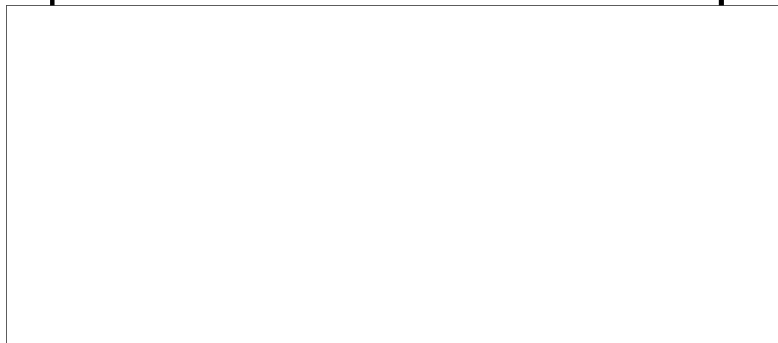
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4/12

 Frank B. Horton III

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TRANSMITTAL SLIP		5 Dec 1986
TO: C/NIC		
ROOM NO.	BUILDING	
REMARKS: BA -- NOTE MTG DATE/TIME LAST PART PAGER 1 S		



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NIC NO. 05499
5 December 1986

MEMORANDUM FOR: See Distribution

FROM:

[Redacted]

NIO/AL/AG

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SUBJECT: Meeting on Strategy Paper for National Security Council

1. Chairman of the NIC has agreed to support General Paul Gorman of the Military Advisory Panel in his efforts to write a strategy paper on what the world will be like in twenty years from now for the National Security Council. You have already been contacted by [Redacted] the AG to pull together published material which would support this project. As a second phase, NIO/AL/AG and VC/NIC will be co-chairing a meeting in 7E62 on 15 December from 0900 until 1000 or 1100. Please attend or send one of your assistants.

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2. The purpose of this meeting is to brainstorm ideas for the paper which then will be put into a memo from Gen Horton to Gen Paul Gorman. Please be prepared to discuss what you think will be the key challenges to US interests in the next 20 years from "lesser adversaries" (Gorman's term) for your respective, substantive areas. In essence, we are going to try to identify key questions for General Gorman's paper. I realize this is a broad, somewhat ambiguous task, but I believe we are well suited to at least point General Gorman in the right direction. Thank you for your cooperation.

[Redacted]

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SUBJECT: Meeting on Strategy Paper for National Security Council

NIO/AL/AG, [redacted] (5 Dec 86)

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INSTITUTE FOR DEFENSE ANALYSES
1801 N. Beauregard Street, Alexandria, Virginia 22311 • Telephone (703) 845-2000

3 December 1986

Mr. Robert M. Gates
Deputy Director Central Intelligence
Washington, D. C. 20505

Dear Bob,

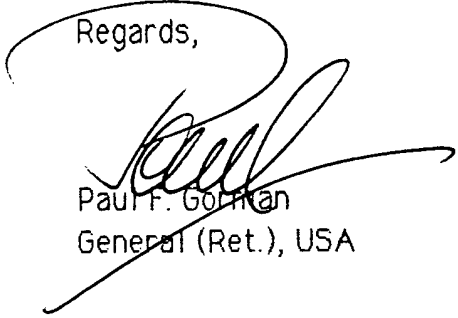
I write to follow up on our conversation relating to my working group for the Integrated Long-Term Strategy Project.

General Horton and I have just had a meeting with members of the NIC in which I invited recommendations on analytical approaches to, and asked for incisive papers focusing on issues likely to present problems for national strategy and policy twenty years hence. Horton has asked Major General Nichols to coordinate a response.

We do not need community-coordinated papers, although obviously I'd be pleased to use same. We do need thoughtful, provocative projections to serve as vehicles for describing shortfalls of concept, organization or technology and proposing ameliorative action.

Bob, I would like to invite General Nichols to join my working group so that he's advantaged by those meetings with my colleagues from other agencies and industry in which we assay steering our overall effort.

Regards,



Paul F. Gorman
General (Ret.), USA

cc to: Brig. Gen. Barry Horton
MG Stephen Nichols

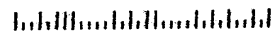
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INSTITUTE FOR DEFENSE ANALYSES
1801 N. Beauregard Street, Alexandria, Virginia 22311
General Paul F. Gorman, (Ret.), USA



Brig. Gen. Barry Horton
Chairman, National Intelligence Council
Central Intelligence Agency
Room 7E47
Washington, DC 20505



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Executive No. 102

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file

3 December 1986

Mr. Robert M. Gates
Deputy Director Central Intelligence
Washington, D. C. 20505

Handwritten note:
c/NIC - this is fine with me
Horton

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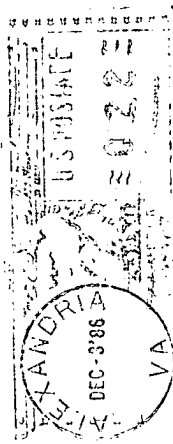
Regards,

Paul F. Gorman
General (Ret.), USA

cc to: Brig. Gen. Barry Horton
MG Stephen Nichols



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1801 N. Beauregard Street, Alexandria, Virginia 22311
General Paul F. Gorman, (Ret.), USA



Mr. Robert M. Gates
Deputy Director Central Intelligence
Washington, DC 20505

