

HARVARD UNIVERSITY
CENTER FOR SCIENCE AND INTERNATIONAL AFFAIRS

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February 10, 1986

Robert M. Gates, Chairamn
Naional Intelligence Council
and
Deputy Director for Intelligence
Central Intelligence Agency
Headquarters Building
Washington, DC 20505

Dear Bob:

Joe Nye and I were delighted to learn that you will be able to speak with the research staff at the Center for Science and International Affairs (CSIA) on Friday, February 14th.

As we understand Graham Allison has mentioned, you are scheduled for an informal, off-the-record discussion with about 25 fellows and affiliates of the Center from 10:30 to 12:30. While the audience will include some faculty members from Harvard and other universities in the area, it will consist mostly of pre-doctoral, post-doctoral and mid-career fellows who are with us for a year or two conducting individual and collaborative research projects in international security affairs. The enclosed background information and the directory of fellows will give you a good feel for your audience, including those on leave from various U.S. government departments and agencies.

Because many of our people will have heard the Forum discussion the previous evening, we suggest another topic -- perhaps your reflections on a specific analytic or estimative problem, or the intelligence assessment process itself. For example, a brief presentation of trends in Soviet strategic forces, such as the testimony you and Larry Gershwin gave to the Senate Arms Services Committee last June, would be of considerable interest. Your comments on trends in the analytic process and the health of the Community would also be welcome.

Our usual format is for the featured guest to speak for about 15 to 30 minutes, leaving the balance of time for questions and discussion.

If you have any questions or reservations about the format or subject of this seminar, please let me know. I'll get back to your office on Thursday morning to check on final arrangements.

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Again, we are delighted to have some additional time with you and that our fellows will have the opportunity to engage you in conversation. I've also enclosed a copy of an article that I recently published on the management of the Intelligence Community, which may be of interest.

Sincerely yours,

A handwritten signature in cursive script that reads "Steve".

Stephen J. Flanagan

SJF/vmc

enclosures:
overview
ANW brochure
directory
SF article



CSIA

1985-1986 Directory of Center Staff and Affiliates
Fall 1985

Directing Staff

JOSEPH S. NYE, Jr. Director and
 Clarence Dillon Professor of International Affairs

Professor Nye, a political scientist, has been a member of the Harvard Faculty since 1964. He is also a Senior Fellow of the Aspen Institute and directs the Aspen Strategy Group. He has served in government as Deputy to the Under Secretary of State for Security Assistance, Science, and Technology, and was chairman of the National Security Council Group on Nuclear Non-Proliferation. Professor Nye has previously been Acting Director and Program Director of the Center for International Affairs at Harvard and has taught for brief periods in Geneva, Ottawa, and London.

Research Interests: U.S. - Soviet relations; crisis management; ethical dimensions of foreign and defense policy; and nuclear non-proliferation.

STEPHEN J. FLANAGAN Executive Director and
 Adjunct Lecturer in Public Policy

Trained in international relations, Dr. Flanagan worked for five years as a staff member of the Senate Intelligence Committee. He has also been a Fellow of the Council on Foreign Relations and a Research Associate at the International Institute for Strategic Studies.

Research Interests: Political and military issues associated with enhancing NATO's conventional forces; developments in U.S. and Soviet strategic forces; nuclear arms control; intelligence and national security policymaking.

ASHTON B. CARTER Assistant Director and
 Assistant Professor of Public Policy

A theoretical physicist by training, Dr. Carter did advanced research in this field at Rockefeller University. He worked as a defense policy and weapons systems analyst with the Office of the Secretary of Defense and the Congressional Office of Technology Assessment. He was also a Research Associate in defense studies at MIT.

Research Interests: Technical, military planning, and policy aspects of nuclear forces and arms control; the future of strategic offensive and defensive forces; military uses of space; strategic command, control, communications, and intelligence; verification; other aspects of science and non-military public policy.

DOROTHY S. ZINBERG Director of Special Projects and
 Lecturer in Public Policy

A biochemist for 10 years at Harvard Medical School before completing her doctorate in sociology, Dr. Zinberg has taught at Harvard since 1960 and has served as an advisor to the National Academy of Sciences and the National Science Foundation.

DOROTHY S. ZINBERG (cont.)

Research Interests: The role of experts in controversial science and technology-based issues with a focus on nuclear weapons and nuclear power; public participation in nuclear weapons issues; changing patterns of international science research-related travel; foreign science/engineering students in the U.S.; employment opportunities for graduates of science and public policy programs.

Senior Research Associates

GRAHAM T. ALLISON, JR. Dean and
Don K. Price Professor of Politics
John F. Kennedy School of Government

A political scientist, Dean Allison has been a member of the Harvard faculty since 1967. He is co-director of the Avoiding Nuclear War Project, and is also a director of the Council on Foreign Relations and a founding member of the Trilateral Commission.

Research Interests: Political analysis; American foreign and security policy; arms control and nuclear war prevention.

ALBERT CARNESALE Academic Dean
and Professor of Public Policy
John F. Kennedy School of Government

An engineer by training, Professor Carnesale has experience in industry, government and academia. He served on the U.S. delegation to SALT I, has represented the U.S. in international negotiations on nuclear non-proliferation matters, and currently advises several government agencies on policies and issues associated with nuclear weapons.

Research Interests: Domestic and international political management of the "arms control process"; national security implications of technological change; strategies for the use and non-use of nuclear weapons; and measures for reducing the likelihood of nuclear war.

PAUL M. DOTY Director Emeritus and
Mallinckrodt Professor of Biochemistry

Professor Doty, a member of the Harvard faculty since 1948, has been involved with arms control matters and international scientific cooperation for more than 25 years. He continues to serve as an advisor to several U.S. government agencies. He is a member of the Dartmouth Group and Senior Fellow of the Aspen Institute.

Research Interests: The current status of arms control in U.S.-USSR relations; planning and strategy for strategic and intermediate-range nuclear weapons; international scientific cooperation.

ROBERT J. MURRAY

Director
National Security Programs
John F. Kennedy School of Government

Mr. Murray joined the Kennedy School in August 1983, having been Dean of the Naval War College since 1981. Mr. Murray was previously the Undersecretary of the Navy and Deputy Assistant Secretary of Defense for International Security Affairs in the Carter Administration, Deputy Assistant Secretary of Defense for Manpower in the Ford and second Nixon Administrations, and earlier served as Assistant to the Secretary of Defense.

Research Interests: U.S. defense policy; naval forces and U.S. strategy.

GREGORY F. TREVERTON

Lecturer in Public Policy
John F. Kennedy School of Government

Dr. Treverton received his doctorate in public policy from the Kennedy School. He combines an interest in public management with a substantive focus on foreign and security policy. Before joining the School in 1982, he served as Assistant Director of the International Institute for Strategic Studies in London, as a Staff Member of the National Security Council, and as a Staff Member of the Senate Select Committee on Intelligence.

Research Interests: U.S. - European relations; nuclear weapons and arms control; U.S. relations with Latin America; and American intelligence activities.

STEPHEN VAN EVERA

Managing Editor
International Security

Dr. Van Evera has taught international relations at Princeton and Tufts Universities. He received his Ph.D. in political science from the University of California, Berkeley.

Research Interests: American foreign policy in Asia since 1945, with special focus on the Indochina War; World War I and its origins; the causes and prevention of war more generally; issues in strategic net assessment.

Research Fellows

JAMES BLIGHT

Avoiding Nuclear War Project Fellow

Dr. Blight is research coordinator for the Avoiding Nuclear War Project. He has been a practicing psychologist and received his Ph.D. in the history of science from the University of New Hampshire.

Research Interests: Psychological dimensions of potential nuclear crises; moral and ethical dimensions of nuclear policy; public perceptions of nuclear policy; long range thinking about nuclear policy; models used to evaluate "risk" of nuclear war.

KURT CAMPBELL

Avoiding Nuclear War Project and CSIA Fellow

Dr. Campbell holds a Ph.D. in International Relations from Oxford University. He has been an Olin Fellow at the Harvard Russian Research Center, and a Research Associate at the International Institute for Strategic Studies.

Research Interests: Superpower rivalry in the Third World; Armenia and the Armenian Republic of the Soviet Union; comparative approaches to crisis management; Soviet approaches to regional security; and citizen's diplomacy.

ARTHUR CHARO

MacArthur Fellow

Dr. Charo received his Ph.D. in Physics from Duke University. He was a post-doctoral fellow in chemical physics in the Harvard Chemistry Department prior to receiving a MacArthur fellowship.

Research Interests: The prospects for effective continental air defense, its relationship to ballistic missile defense, and its role in nuclear deterrence; military uses of space; and the Strategic Defense Initiative.

LYNN EDEN

CSIA and MacArthur Fellow

A historical sociologist by training, Dr. Eden received her Ph.D. from the University of Michigan. She is also coordinator of the Center's "Explicating the Arms Control Debate" Project.

Research Interests: Domestic decision-making and the international political uses of forces in U.S. postwar military policy; the interrelationship of institutional interests, service doctrine, and political ideology in the determinations, performance, and characteristics of strategic ballistic missiles.

FEN HAMPSON

Arms Control Project Fellow

Dr. Hampson is research coordinator for the Arms Control Project. He received his Ph.D. in government from Harvard. He is a consultant to the Rockefeller Foundation, and an Assistant Senior Tutor at Lowell House, Harvard College.

Research Interests: Nuclear strategy and arms control; international political economy; the conventional defense of Europe.

MARK H. MADSEN

Avoiding Nuclear War Project Fellow

Dr. Madsen recently completed his Ph.D. in political science at Harvard University. He earned his B.A. in government at Dartmouth College. He has been an instructor in the Government Department at Harvard and a consultant to the Massachusetts Joint Commission on International Trade and Development.

Research Interests: Impact of domestic and foreign public opinion on policy-making; processes of non-coercive influence in world politics (and their use in possible systems as alternatives to deterrence); decision-making under stress; and nuclear terrorism.

JOHN PHILIP ROGERS

Avoiding Nuclear War Project Fellow

Dr. Rogers recently received his Ph.D. in political science from the University of Texas at Austin. He is also trained in counseling psychology. He has been a Visiting Scholar at the Stanford Center for International Security and Arms Control and a teaching assistant at Stanford and the University of Texas.

Research Interests: Crisis management/crisis prevention; crisis decision-making, especially cognitive sources of misperception; scenarios for the possibility of inadvertent war in Europe; legislative involvement in arms control; and crisis bargaining beliefs.

ALAN SHERR

CSIA Sloan Fellow

An attorney, Mr. Sherr is also founder and President of the Lawyers' Alliance for Nuclear Arms Control. Mr. Sherr received a B.S. and M.S. in electrical engineering. He worked as an electrical engineer for five years before earning a J.D. from the Boston University School of Law. He subsequently worked as a law clerk and for the State of Massachusetts.

Research Interests: Aspects of Soviet decision-making in nuclear arms negotiations, including: (1) Analysis of the decision-making structure (especially the civilian-military interaction); (2) Identification and analysis of Soviet negotiating objectives; (3) Development of interlocking models to describe Soviet negotiating behavior; and (4) Empirical testing of the models, and questions generated by them, against appropriate historical cases.

PETER STEIN

CSIA Sloan Fellow

Dr. Stein is Professor of physics at Cornell University.

Research Interests: Problems involving technical aspects of issues related to nuclear war; space mines, permissive action links, the influence of nuclear winter on strategic targeting, direct communications links, and software reliability for SDI.

WILLIAM L. URY

Executive Director
Joint-Soviet American Study
Avoiding Nuclear War Project

An anthropologist by training, Dr. Ury co-founded and serves as Associate Director of Harvard's Program on Negotiation. He is co-author of a study for the Arms Control and Disarmament Agency on U.S. - Soviet crisis management. He was previously an assistant professor at Harvard Business School.

Research Interests: U.S. - Soviet relations; crisis management; the negotiation process; and improving long-term prospects for avoiding nuclear war.

Pre-Doctoral Fellows

BRUCE ALLYN

Avoiding Nuclear War Project Fellow

Bruce Allyn is a Ph.D. candidate in political economy and government at the Kennedy School of Government. He received an M.A. in philosophy and politics from Jesus College, Oxford University, an A.M. in regional studies, (Soviet Union) from Harvard University and an A.B. in government and Russian from Dartmouth College. Mr. Allyn is also a Research Associate of the Nuclear Negotiation Project, Harvard Law School.

Research Interests: Soviet approach to international crises in the post-world War II period; U.S. - Soviet relations during World War II; philosophical and political issues in the administration of Soviet science policy in the 1960s and 1970s.

ROBERT BESCHEL

Avoiding Nuclear War Project Fellow

Robert Beschel is a Ph.D. candidate in the Department of Government at Harvard University. He received a B.A. in economics and English from the University of Washington, and an M.P.A. (2 yr) from the Kennedy School of Government with a concentration in international security. Mr. Beschel is also a research coordinator for the Avoiding Nuclear War Project.

Research Interests: U.S./Soviet relations, with particular emphasis upon the ideological dimension of U.S./Soviet competition (specifically questions of perception and legitimacy); American force structure and Third World crises; and crisis management.

STEVEN BIDDLE

Harvard MacArthur Fellow

Mr. Biddle is a Ph.D. candidate in Public Policy at the Kennedy School. He received his B.A. in fine arts from Harvard College. He has worked as a consultant to the Institute for Defense Analysis.

Research Interests: Theater nuclear and chemical warfare issues; anti-submarine warfare.

IVO DAALDER

Harvard MacArthur Fellow

Mr. Daalder, a Dutch national, is a Ph.D. candidate in the Department of Political Science at MIT. He received his B.A. in politics from the University of Kent at Canterbury, his M.A. in international relations from Georgetown University and his M.Litt. in international relations from the University of Oxford.

Research Interests: NATO alliance relations, particularly regarding the phenomenon of "crises" in international relations and the evolution of the internal decision-making process; Italian politics; the role of independent nuclear forces within NATO; European reactions to the Strategic Defense Initiative.

TAMI DAVIS

Harvard MacArthur Fellow

Ms. Davis is a Ph.D. candidate in History at Yale University. She earned her B.A. at Lehigh University and a M.Phil. from Cambridge University, both in international relations. Ms. Davis has been a teaching assistant in the History Department at Yale.

Research Interests: The development and articulation of the doctrine of massive retaliation; strategic thinking in Great Britain and the U.S..

PETER FEAVER

Avoiding Nuclear War Project Fellow

Mr. Feaver, who received his B.A. in international relations from Lehigh University, is a Ph.D. candidate in the Government Department at Harvard.

Research Interests: American politics with reference to security policy formation; battlefield nuclear weapons; and international ethics.

ELISA HARRIS

Avoiding Nuclear War Project
and CSIA Fellow

Ms. Harris is pursuing her Ph.D. in international relations at St. Antony's College, Oxford University. She received a M.Phil. in international relations from Oxford University and an A.B. in government from Georgetown University. Ms. Harris was a Professional Staff Member of the House Foreign Affairs Committee.

Research Interests: Origins of the concept of no-first-use of nuclear weapons; chemical weapons and their foreign policy and arms control implications; and the relationship between arms control and defense policy.

JAY KOSMINSKY

CSIA Fellow

Mr. Kosminsky is a Ph.D. candidate in international relations at the Fletcher School of Law and Diplomacy. He earned a B.A. in international politics at Georgetown University. He has worked as a researcher with the Congressional Research Service, an analyst with the Department of Energy, and as press secretary to a U.S. Congressman.

Research Interests: U.S. and Soviet political/military strategy, particularly nuclear strategy and arms control; European and Middle East regional security issues.

JAMES LINDSAY

CSIA Fellow

Mr. Lindsay is a Ph.D. candidate in political science at Yale University. He earned his A.B. at the University of Michigan in economics and political science. Mr. Lindsay has been a research and teaching assistant in the Political Science Department at Yale.

Research Interests: Congress and the procurement of nuclear weapons; strategic theory and force planning; and Middle East regional security issues.

SEAN LYNN-JONES

Avoiding Nuclear War Project Fellow

Sean Lynn-Jones is a Ph.D. candidate in the Department of Government, Harvard University. He received his B.A. in political science from Haverford College, and studied international relations at the London School of Economics. He has been a resident tutor and teaching fellow at Harvard, and an editorial assistant for Foreign Policy magazine.

Research Interests: Origins of World War I; U.S. - Soviet relations; nuclear strategy and arms control; domestic factors affecting American foreign policy; confidence-building measures.

JAMES N. MILLER

Harvard MacArthur Fellow

Mr. Miller is a Ph.D. candidate in public policy at the Kennedy School. He received his M.A. from the Kennedy School with a concentration in international affairs and security policy. He earned an A.B. in economics from Stanford University. He has been a consultant to the International Institute for Applied Systems Analysis and staff coordinator for the American Academy of Arts and Sciences Program on International Negotiation.

Research Interests: Processes of international negotiation; the role of confidence-building measures in the Soviet-American relationship.

JAMES SCHEAR

CSIA and Harvard MacArthur Fellow

Mr. Schear worked for three years as a Foreign Affairs Officer with the U.S. Arms Control and Disarmament Agency. He is presently a Ph.D. candidate in international relations at the London School of Economics and Political Science. He received a M.A. in international relations from Johns Hopkins University (SAIS) and a B.A. in political science from the American University. Mr. Schear is also serving as Executive Secretary of the Aspen Strategy Group.

Research Interests: Soviet-American arms control diplomacy; verification and compliance issues; European politics; national security decision-making; strategic theory and force planning; multilateral arms control.

KIRON SKINNER

Avoiding Nuclear War Project Fellow

Ms. Skinner is a Ph.D. candidate in the Department of Government at Harvard University. She received her B.A. in political science from Spelman College. She has worked on Capitol Hill as an intern for a Senator and a Congressman. She also conducted a study for USIA on U.S. policy in the Caribbean.

Research Interests: Impact of superpower rivalry in the Third World on arms control negotiations; crisis management; Latin American affairs.

DAVID WELCH

Avoiding Nuclear War Project Fellow

Mr. Welch is a Ph.D. candidate in the Government Department, Harvard University. He has studied international relations at Trinity College, University of Toronto.

Research Interests: Strengthening norms of international justice to promote order in the international system.

DEBBIE YARSIKE

Ford/Columbia Dual Competence Fellow

Ms. Yarsike is a Ph.D. candidate in political science at the University of Michigan, where she earned her B.A. in the same field. She has also been a research assistant with the Soviet (emigre) Interview Project at the University of Michigan.

Research Interests: The role of the military as an integrative force in Soviet society and its implications for East-West relations.

Adjunct Research Fellows

LISBETH BERNSTEIN Fletcher School of Law and Diplomacy

Research Interests: Soviet policy in East Asia, with a special emphasis on Soviet military policy in the region and Soviet-Japanese relations.

JEFFREY BOUTWELL Staff Associate
American Academy of Arts and Sciences

Research Interests: Military uses of space; nuclear deterrence; German politics; EEC and NATO; and European comparative politics.

JOHN BURGESS Attorney
Hale and Dorr

Research Interests: European security, including the viability of conventional deterrence in Western Europe; relevancy of maritime-based strategies to current U.S. security problems; the impact of technological evolution on international relations, military strategy, and arms reduction.

ANTONIA CHAYES Chairman
EnDispute, Inc.

Research Interests: Air Force policy; manpower and personnel issues; and technology transfer.

PETER CLAUSEN Director of Research
Union of Concerned Scientists

Research Interests: SDI and U.S. - Soviet arms control negotiations, nuclear proliferation issues; Atlantic relations; European security; and NATO strategy.

WOLFGANG DANSPECKGRUBER The Graduate Institute of Advanced
International Studies
Geneva, Switzerland

Research Interests: New dimensions of Central European security, with particular attention to economic/industrial issues; additional focus on European neutrals (Switzerland and Austria).

DAVID DEESE Associate Professor
Department of Political Science
Boston College

Research Interests: Evolution of American hegemony and international system structure and its implications for NATO; U.S. - Soviet strategic balance; and possible paths to nuclear war.

WILLIAM DURCH Research Associate
Center for International Studies
MIT

Research Interests: Strategic arms control and the military use of space.

RICHARD GARWIN

IBM Fellow
Thomas J. Watson Research Center

Research Interests: Understanding the feasibility and role of strategic defense; investigations of crisis stability; investigations of nuclear force structures which would improve US security.

CHARLES GLASER

Research Associate
Center for International Studies
MIT

Research Interests: Strategic nuclear weapons policy; ballistic missile defense; ICBMs; arms control; and strategic theory.

BOYCE I. GREER

Ryan Financial Strategy Group

Research Interests: Economic dimensions of international security; East-West economic relations; and energy policy.

DONALD HAFNER

Associate Professor
Department of Political Science
Boston College

Research Interests: Space weapons; hard-site defenses and land-based ICBMs; and strategic defenses.

RAY P. LINVILLE

Air Force Research Associate
Program on Information Resources Policy
Harvard University

Research Interests: Command, control, communications and intelligence; technology transfer trends and their implications; arms control issues; national security policymaking; terrorism and low-level violence.

PETER MALONE

Vice President and General Counsel
Center for Space Policy

Research Interests: Western European security issues; theater and strategic arms control; strategic defense issues.

STEPHEN MEYER

Associate Professor of Political Science
MIT

Research Interests: Soviet military affairs with special emphasis on force planning.

STEVEN E. MILLER

Editor
International Security
Lecturer
Department of Political Science
MIT

Research Interests: Strategic arms control; post-war U.S. naval policy; the dangers and dilemmas associated with the transition to a defense-dominant strategic environment.

WILLIAM G. MILLER Former Staff Director
Senate Intelligence Committee

Research Interests: Strategic forces; arms control and the public debate over nuclear weapons.

GERALD OLEK Research Fellow
Program on Information Resources Policy
Harvard University

Research Interests: Command, control, and intelligence; use of intelligence information in policy-making; and the arms control negotiating process.

PHILIP O'NEILL Attorney
Hale and Dorr

Research Interests: Arms control; military uses of space; and the role in American foreign policy of support for insurgent groups in developing nations.

GEORGE RATHJENS Professor
Department of Political Science
MIT

Research Interests: The role of nuclear weapons in Soviet-American relations; nuclear arms control; the impact of new technology on the arms competition and on risks of war; and the problems and effectiveness of arms control negotiations.

WILLIAM ROSE Assistant Professor of Government
Connecticut College

Research Interests: Trident II missile; arms control bargaining tactics, focusing on "unilateral initiatives" - under what conditions do they succeed in helping to secure agreements.

DAVID ROSENBERG Department of Strategy
U.S. Naval War College

Research Interests: Biography of Arleigh Burke; a historical overview of U.S. Naval Strategy since 1945; research for history of U.S. nuclear strategy; and aspects of the Navy's current maritime strategy.

JACK RUINA Director
Defense and Arms Control Studies Program
and Professor of Electrical Engineering
MIT

Research Interests: U.S. defense and arms control policy; and strategic offensive and defensive weapons issues.

MARK SAWOSKI

Assistant Professor of Political Science
University of New Hampshire

Research Interests: Military tactics in World War I; the effectiveness of freezing foreign assets in this country; theories of international politics and integration; U.S. - Soviet convergence; trends in geopolitics; and real-world bargaining under complex interdependence.

DOUGLAS SEAY

Fletcher School of Law and Diplomacy

Research Interests: Soviet foreign and national security policies, especially regarding Europe, China, and southern Asia; Western European and Chinese political and military strategies.

MARTIN SHERWIN

Professor
Department of History
Tufts University

Research Interests: History of the nuclear arms race especially regarding the relationship between nuclear weapons policies and diplomacy; how the public and governments have thought about the value of nuclear weapons. Currently writing a biography of J. Robert Oppenheimer.

JANE SHARP

Geneva Institute of Advanced International
Studies

Research Interests: The negotiability of arms control, with particular focus on the problems of arms control and alliance commitments in both NATO and the Warsaw Treaty Organization.

PAMELA SOLO

Bunting Peace Fellow
Bunting Institute
Radcliffe College

Research Interests: The history - social and political - of the Nuclear Freeze movement and analysis of its successes and failures; the limits to change experienced by the campaign from internal dynamics and from external social and political forces; and the future strategic options for the Campaign.

WILLIAM VOGELE

Research Interests: The application to the current situation of a systematic understanding of the environmental conditions necessary for negotiated arms control agreements; the development of policy-relevant "checklists" for negotiations; and the exploration of strategies of restraint.

Harvard Associates

THOMAS S. AXWORTHY	Mackenzie King Professor of Canadian Studies
HARVEY BROOKS	Benjamin Peirce Professor of Technology and Public Policy
MARK CANCIAN	Assistant Director National Security Programs John F. Kennedy School of Government
ABRAM CHAYES	Felix Frankfurter Professor of Law Harvard Law School
JAMES COONEY	Executive Director McCloy Scholars Program and Adjunct Lecturer in Public Policy John F. Kennedy School of Government
RICHARD N. COOPER	Maurits C. Boas Professor of International Economics Department of Economics
RICHARD HAAS	Lecturer in Public Policy John F. Kennedy School of Government
STANLEY HOFFMANN	C. Douglas Dillon Professor of the Civilization of France Department of Government Chairman of the Center for European Studies
SAMUEL P. HUNTINGTON	Eaton Professor of the Science of Government and Director, Center for International Affairs
WILLIAM W. KAUFMANN	Lecturer in Public Policy John F. Kennedy School of Government
ERNEST MAY	Charles Warren Professor of American History
LAURIE MYLROIE	Assistant Professor of Government and Assistant Director, Center for Middle Eastern Studies
ANTHONY G. OETTINGER	Gordon McKay Professor of Applied Mathematics and Chairman, Program on Information Resources Policy
HOWARD RAIFFA	Frank Plumpton Ramsey Professor of Managerial Economics John F. Kennedy School of Government
LARRY K. SMITH	Director of National Studies Nuclear Negotiations Project Harvard Law School

Center Affiliates

COL. GARY COE	Army Fellow, National Security Programs
LTC. MICHAEL FRY	Army Fellow, National Security Programs
CHRISTANN GIBSON	Avoiding Nuclear War Project
LTC. ROBERT HERNDON	Army Fellow, National Security Programs
TOMOSABURO HIRANO	<u>Seikyo Shimbun</u>
LTC. OSCAR HOLLOQUE	Army Fellow, National Security Programs
CARLA JOHNSTON	New Century Policies
CHARLES KUPCHAN	Ford Fellow Center for International Affairs
LTC. HARTMUT LAU	Army Fellow, National Security Programs
LTC. JAY MARTINDELL	Army Fellow, National Security Programs
LTC. WILLIAM MCCAULEY	Army Fellow, National Security Programs
COL. JAN VAN PROOYEN	Army Fellow, National Security Programs
LTC. JOHN ROSE	Army Fellow, National Security Programs
SCOTT SAGAN	Olin Fellow Center for International Affairs
LTC. JOHN SCHAUFELBERGER	Army Fellow, National Security Programs