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R	OUTING AND	RECOR	SHEET			
SUBJECT: (Optional) Arrangement	s for Address	of the Y	oung Presidents' Organization			
FROM: William M. Baker	N660:	extension 27676	NO. PAO# 88-0123			
Director, Public A	ATTAIRS	2,070	7 April 1988			
TO: (Officer designation, room number, and building)	DATE	OFFICER'S	COMMENTS (Number each comment to show from whom			
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7 April 1988

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MEMORANDUM FOR:

Deputy Director of Central Intelligence

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FROM:

William M. Baker

Director, Public Affairs Office

SUBJECT:

Arrangements for your Address of the Young Presidents' Organization

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This is background information for your remarks to the Young Presidents' Organization (YPO) Seminar on Public Policy and the Private Sector on Tuesday, 12 April 8:15 - 9:00 a.m., at the OEOB Indian Treaty Room (room 474). Phone: 456-1414. will accompany you and remain throughout the program. Although this is an early morning meeting, breakfast will not be served.

Arrangements: You are asked to be in room 474 of the OEOB at 8:15 a.m. where you will be met by Chairman of International Holdings, Inc. and Chairman of the YPO Washington Seminar, Warren Rustand who will escort you to the dais and introduce you. (See biography opposite.) Your remarks are scheduled to begin at 8:20 a.m. You are asked to give 20 minutes of remarks followed by 20 minutes of questions and answers. Adjournment is at 9:00 a.m. A podium and microphone will be available. DCI Security will tape your remarks for the Agency's historical files.

Approximately 100 CEOs and spouses will attend the meeting. (See list of attendees opposite.) Neither foreign nationals nor media representatives will be present. Mr. Rustand did not believe there would be an overlap between the YPO group you addressed in Hawaii in February and the Washington Seminar.

Background: Although the meeting was open to all YPO members and therefore called an international meeting, the US members filled the openings first. The last YPO visit to Washington D.C. as an international group was in 1976. As a result of attending that meeting, YPO members have participated in public service including several who hold key positions in this administration. These include Deputy Director of OMB Joe Wright, Director of Presidential Personnel Bob Tuttle, Chief of Staff for the First Lady Jack Courtemanche, and Under Secretary of HUD Carl Covitz.

The three-day seminar will focus on how public policy is formed and how the private sector can better interact with that policy formation. President Reagan, Secretary of Defense Carlucci, and Justice Sandra Day O'Connor also will speak to the group. (See complete agenda opposite.)

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March 08, 1988

The Honorable Robert M. Gates
Deputy Director for Intelligence
Central Intelligence Agency
Washington, DC 20505

Dear Deputy Director:

The Young Presidents' Organization cordially invites you to meet with our group during our visit to the Nations capital April 11 - 13, 1988. Our last visit in Washington D.C. as an international group was in 1976.

Many who were in attendance were moved to public service from that experience, including several members of the current administration.

They are: Joe Wright, Deputy Director of OMB; Bob Tuttle, Presidential Pwrsonnel Office; Jack Courtemanche, Chief of Staff for the First Lady; and Carl Covitz, Under Secretary of HUD.

Our three day seminar is entitled <u>Public Policy and the Private Sector</u>. Our focus is on how public policy is formed and how the private sector can better interact with that policy formation. All of our participants are Chief Executive Officers of their companies. This will be an exceptional opportunity for these Presidents to hear from the top people in government and to solicit their views as to how we can affect a stronger interaction between the private and public sectors.

We will consider your acceptance of our invitation to be a very high honor, indeed. We look forward to your response.

Sincerely,

Warren S. Rustand

Maklen

Chairman,

Washington Seminar

WSR/amb

DOI

WARREN S. RUSTAND

Professional Experience

1982 - present	Chairman, International Holdings, Inc.
•	privately held investment group investments include: commerical and residential real estate, retail dentistry, marina development, rare photographic collections, and retail clothing
1977 - 1982	Chairman, Swift Group Incorporated
•	owned Swiftships Inc. builders of cargo, crew and utility boats for use in offshore oil exploration expanded from one to five manufacturing facilities had 15 fold increase in revenue principal method of expansion was through acquisition sold to large public company
1976 - 1977	Self employed
•	personal investments lecturer, Political Science Department University of Arizona
1974 - 1976	WHITE HOUSE
•	Appointments Secretary to the President of the United States
1973 - 1974	WHITE HOUSE
•	Special Assistant to the Vice President of the United States
1973	Commerce Department
•	Special Assistant to the Secretary of Commerce

Warren S. Rustand page two

> WHITE HOUSE FELLOW, one of 17 Fellows selected by the President after National competition. The only Arizonan to have been selected in the history of the program

1970 .-. 1973

President & Chief Executive Officer, Executive Analysts, Incorporated

- asset management company from startup
- included management of securities, real estate and venture capital
- sold my interest after being selected as a White House Fellow

1968 - 1970

President & Chief Executive Officer

- sales of insurance and mutual funds
- ranked nationally in insurance sales
- turned around a failing general agency and made it profitable

Warren S. Rustand page three

Travel

Soviet Union, China, Japan, Hong Kong, all countries in Eastern and Western Europe, all Countries in Central and South America, Canada, Mexico, Caribbean Islands, Sweden, Denmark, Norway, Israel, Australia, New Zealand, Kenya and South Africa

Education

University of Arizona B.A. - M.Ed. - Government

Honors:

Freeman Award, University's Outstanding Graduate
Student Body President
All Western Athletic Conference - Basketball
All American Academic - Basketball
Phi Delta Kappa Honorary
Who's Who in American Colleges and Universities
U.S. Basketball team (Gold Medal) World Basketball
Tournament Santiago Chile

Activities - Current

President, La Frontera Center President, Boy Scouts of America Chairman, University Heart Center Advisory Board Chairman, TMCHE-TMC Subsidiary Secretary, Tucson Airport Authority Director, TMCARE - Tucson Medical Center Parent Company Director, Tucson Tomorrow Director, Tucson Airport Authority Director, National Advisory Board - U of A School of Business Director, National Business Advisory Council - BYU Director, Eller Center - University of Arizona Director, Central Arizona Project Association Director, GAIA Network, Inc. Advisory Board Director, Iron Springs Club Member, University of Arizona Sports Hall of Fame Member, Tucson Conquistadores Member, Advisory Board Cancer Research Center Member, Arizona-Sonora Desert Museum Foundation Alpha Kappa Psi - National Business Honorary Young Presidents' Organization

Warren S. Rustand page four

Activities - Past

President, University of Arizona Foundation President, Iron Springs Club Founding President, Tucson Tomorrow Founding Chairman, National Advisory Council, University of Arizona Chairman, Tucson School District Desegregation Committee Chairman, Annual Fund Drive University of Arizona Chairman, Conquistadore's Annual Sports Banquet Co-Chairman, Maria Urquides Celebration Co-Chairman, Barry Goldwater Testimonial Executive Board, Boy Scouts of America Director, Robert A. Taft Institute of Government Director, Arizona Chamber of Commerce Director, University of Arizona Foundation Director, Arizona Academy Director & Treasurer, La Frontera Center Director, Territorial Bank Director, Security Savings & Loan Director, Arizona Humanities Council Director, Swiftships, Incorporated Director, Southern Arizona Livestock Association Director, Alumni Board, University of Arizona Member, Intercollegiate Athletic Council Outstanding Young Men of America - 1976 Civilian Advisory Council, Davis Monthan Air Force Base

Military Service

United States Army Reserve:

Served in reserve status in USAR Hospital Unit. Honorable discharge in 1971.

Personal Information

Married 7 children Age 44 height: 6' 2" weight: 170 Pounds excellent health

STAT

Home: Office: 6720 Camino Principal Tucson, Arizona 85715 (602) 296-5406

YPO - WASHINGTON DC SEMINAR APRIL 10 - 13, 1988

Edgar & Janet Bachrach - Bachrach Clothing, Inc. Decatur, I1. (217) 875-1020

Tony & Cathy Canonie - Canonie, Inc. Muskegon, MI (616) 726-5241

Theodore & Jo Ann Davis - Dorcy International, Inc. Columbus, OH (614) 861-5830

Nancy Davis - Mcarthur Management Co.
Miami, FL
(305) 754-4521

Peter & Loretto Farley - Iameter, Inc. Orinda, CA (415) 254-1740

Hadwen & Corinne Fuller, II - H. Carlton Fuller Inc. Parish, NY (315) 625-7296

Arie & Dalia Genger - Trans-Resources, Inc. New York, NY (212) 888-3044

Bernard & Nadine Goldsmith - The Updata Group Holmdel, NJ (201) 946-2000

Kenneth & Linda Hamlet - Holiday Inns, Inc. Memphis, TN (901) 362-4771

Joseph & Carole Hankin - Westchester Community College Valhalla, NY (914) 285-6707

Thomas & Mary Herman - L.K.S. Manufacturing Dublin, CA (413) 833-6254

Arthur & Carol Hershaft - Packaging Systems Corp. Pearl River, NY (914) 735-9200

YPO - PAGE TWO

Ned & Sherry Holmes - E. F. International, Inc. Houston, TX (713) 621-1880

Henrietta Holsman & Pete Calhoun - Stockton Wire Products Burbank, CA (213) 245-5193

Spencer & Barbara Hoopes - XYTec International Industries, Inc. Burlingame, CA (415) 579-0200

George & Susan Iliff - Iliff, Thorn & Co. Phoenix, AZ (602) 222-5050

Andrew & Colleen Jackson - C. W. Jackson Companies Tempe, AZ (602) 968-8783

Laura Jansen - Cinpac, Inc. Cincinnati, OH (513) 489-8080

Michael & Theresa Kaplan - Mazel Construction Corp. Los Angeles, CA (213) 466-5333

Bruce & Arlan Kardon - Kardon Industries, Inc. Philadelphia, PA (215) 665-9600

Kris Klepper - Superior Distributing Co., Inc. Tiffin, OH (419) 447-7756

Martin Massman - M&B Enterprises Los Angeles, CA (213) 749-6333

Michael McCaskey - Chicago Bears Football Club Lake Forest, IL (312) 295-6600

Allen & Peggy Meisels - Garden State Business Machines, Inc. Springfield, NJ (201) 376-0055

John & Valarie Miller - E. A. Miller, Inc. Hyrum, UT

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YPO - PAGE THREE
Jonathan Mitchell
                         - EDM Equities, Inc.
Los Angeles, CA
(213) 935-6222
Manuel & Ligia Morales, Jr. - West Indies Advertising Co., Inc.
San Juan, PR
(809) 723-1000
Charles Munigle
                         - The Munigle Corp.
Hartford, CT
(203) 522-3359
Brian & Judith O'Leary - Container Corp of Carolina
Pineville, NC
(704) 377-5631
William Prather & Marna Dillane - Hardee's Food Systems, Inc.
Rocky Mount, NC
(919) 977-8629
John Rehfeld
                         - Toshiba America-Information Systems Div.
Irvine, CA
(714) 583-3800
Bruce & Marleen Rognlien - Associated Travel Services
Irvine, CA
(714) 833-2977
Randolph Rowland & Virginia Harris - Bertholon-Rowland Corp.
New York, NY
(212) 267-1188
Edward Rust, Jr.
                       - State Farm Insurance Companies
Bloomington, IL
(309) 766-2121
Warren & Carson Rustand - International Holdings, Inc.
Tucson, AZ
 (602) 296-5406
Dennis & Jackie Strig1 - Applied Data Research, Inc.
Princeton, NJ
 (201) 874-9000
 Robert & Rita Teller
                        - Bob's Old Fashioned Ice Cream, Inc.
 Newport Beach, CA
 (714) 640-0840
 J. Charles Theisen
                        - Phoenix Motor Comp
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Phoenix, AZ (602) 264-4791 YPO - PAGE FOUR

L.M. & Barbara Vaughan, Jr. - Moncrief-Lenoir Manufacturing Co. Houston, TX (713) 225-1441

Larry Wangberg - Times Mirror Cable Television Irvine, CA (714) 660-0500

Revised 03/30/88

Young Presidents' Organization

Washington DC Seminar

Sunday April 10, 1988

Public Policy and the Private Sector

noon - 6:00 pm

Registration

6:30 - 7:30 pm

Cocktails

7:30 - 9:30 pm

Dinner/Speaker

SPEAKER:

DR. ROGER PORTER

Professor
John F. Kennedy School
of Government
Harvard University

Revised 03/30/88

Young Presidents' Organization

Washington DC Seminar

Public Policy and the Private Sector

Monday April 11, 1988

7:00 - 8:00 am

Breakfast Ritz-Carlton Hotel

8:05 - 8:30 am

Travel to OEOB Room 450

9:00 - 9:45 am

SPEAKER:

BOB AND DONNA TUTTLE

Presidential Personnel Office Under Secretary of Commerce YPO Member

10:00 - 10:45 am

SPEAKER:

ANN MC LAUGHLIN

Secretary of Labor

11:00 - 11:45 am

SPEAKER:

GENERAL COLIN POWELL

Director of the National Security Council

11:45 - 12:15 pm

Travel to Ritz-Carlton Hotel

12:15 - 1:45 pm

Lunch/Speaker

SPEAKER:

RICHARD CHENEY (R - Wyoming)

United States House of Representatives

Monday April 11, 1988 continued

2:00 - 2:45 pm

SPEAKER:

DAVID GERGEN

Senior Editor, U.S. News

3:00 - 3:45 pm

SPEAKER:

DR. RICHARD WIRTHLIN

Public Opinion Research

4:00 - 5:45 pm

Personal Time

5:45 - 6:15 pm

Travel to the home of:

MR. & MRS. JOE WRIGHT

Georgetown

6:15 - 7:30 pm

Cocktails

7:30 - 8:00 pm

Travel to Restaurants for Dinner

Dine-Around

Revised 03/30/88

Young Presidents' Organization

Washington DC Seminar

Public Policy and the Private Sector

Tuesday April 12, 1988

6:45 - 7:45 am

Breakfast Ritz-Carlton Hotel

7:45 - 8:15 am

Travel to OEOB Room 450

8:15 - 9:00 am

SPEAKER:

ROBERT GATES

Deputy Director

Central Intelligence Agency

9:15 - 10:00 am

SPEAKER:

JOE WRIGHT

Deputy Director Office of Management & Budget

YPO Member

10:00 - 10:45 am

SPEAKER:

CARL COVITZ,

Under Secretary

Department of Housing and Urban Development

YPO Member

11:00 - 11:45 am

SPEAKER:

FRANK CARLUCCI

Secretary of Defense

Tuesday April 12, 1988 continued

11:45 - 12:15 pm

Travel to Cannon House Building

Box lunch enroute

12:15 - 12:45 pm

SPEAKER:

BILL BRADLEY (D - New Jersey)

United States Senator

1:00 - 1:45 pm

SPEAKER:

ANNE WEXLER & NANCY REYNOLDS

Public Issue Lobbyists

2:00 - 2:45 pm

SPEAKER:

GENERAL BRENT SCOWCROFT

Former Director

National Security Council

3:00 - 3:30 pm

SPEAKER:

3:30 - 3:50 pm

Walk to Supreme Court

4:00 - 5:00 pm

SPEAKER:

SANDRA DAY O'CONNOR

Justice, Supreme Court

5:15 - 5:30 pm

Travel to Ritz-Carlton Hotel

5:30 - 7:00 pm

Personal Time

7:00 - 7:15 pm

Travel to Kennedy Center

Lilly Tomlin

In Search of Intelligent Life

10:00 pm

Return to Ritz-Carlton Hotel

Revised 03/30/88

Young Presidents' Organization

Washington DC Seminar

Public Policy and the Private Sector

Wednesday April 13, 1988

8:00 - 9:00 am

Breakfast Ritz-Carlton Hotel

9:30 - 9:45 am

Travel to OEOB Room 450

10:00

SPEAKER:

JAMES H. BURNLEY

Secretary of Transportation

10:30 - 11:00 am

SPEAKER:

HOWARD BAKER

Chief of staff to the President

11:00 - 11:30 am

SPEAKER:

Ronald Reagan

President of the United States

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PA0 88-0093/2

30 March 1988

JUDGE:

RE: Speaking Invitation

Young President's Organization

Old Executive Office Building or Ritz Carlton Hotel

Washington, D.C. 11-13 April 1988

With less that two weeks before the event, I want to remind you about the Young President's Organization (YPO) invitation to address their international seminar sometime between 11-13 April. Subsequent to our note to you, Bob Gates received a personal invitation from the YPO's and has decided to speak to the group on April 12th.

I recommended that you decline this invitation. (See copy of original invitation and letter of regret opposite.)

Bill Baker

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11 March 1988

JUDGE:

Speaking Invitation

Young President's Organization

Old Executive Office Building or Ritz Carlton Hotel

Washington, D.C. 11-13 April 1988

President of the Young Presidents' Organization (YPO) and Chairman of Texas American Bancshares, Joseph Grant, has invited you to speak at one of the meetings to be held during the international YPO three-day seminar in Washington, D.C. The suggested format is 30 minutes of remarks and 15 minutes of questions and answers. Former appointments Secretary to President Ford, Warren Rustand is Chairman of the seminar. The theme of the seminar is "Public Policy and the Private Sector." The focus will be on how public policy is formed and how the private sector can better interact with that policy formation. You could expect an audience of approximately 85-100 CEOs and presidents of their companies. The media will not cover the event.

Supreme Court Justice Sandra Day O'Connor, Senator Bill Bradley, Mrs. Nancy Reynolds, Mrs. Ann McLaughlin and Representative Dick Cheney have agreed to speak at the seminar. Since Bob Gates spoke at an international YPO meeting in Hawaii in February, he is not interested in speaking to the group

Although this would be a good group for you to address, you are already scheduled to speak to the American Society of Newspaper Editors on the 11th and on the 13th to the Evans-Novak Political Forum and the Regional Commerce and Growth Association. I recommend that you decline this invitation and have attached a letter of regret

Bill Baker

DCI/PAO/WME

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Washington, D. C. 20505

1 April 1988

Mr. Joseph M. Grant President Young Presidents' Organization 52 Vanderbilt Avenue New York, New York 10017

Dear Mr. Grant:

Many thanks for the invitation to address the Young Presidents' Organization seminar to be held in Washington from April 11th through the 13th. Unfortunately, I already have speech commitments for that period of time. The seminar topic of "Public Policy and the Private Sector" should be a good one, and I would have enjoyed participating.

Please give my regards to your members and best wishes for a successful program.

Sincerely yours,

William H. Webster Director of Central Intelligence

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ER 88-0874X

YPO

February 29, 1988



The Honorable William Webster Director Central Intelligence Agency Washington, D.C. 20505

Dear Mr. Webster:

The Young Presidents' Organization cordially invites you to meet with our group during our visit to the Nation's capital, April 11 - 13, 1988. We last met in Washington, DC, as an international group in 1976.

In fact, several members of our organization serve this Administration in key positions. Joe Wright, Deputy Director of OMB; Bob Tuttle, Presidential Personnel Office; Jack Courtemanche, Chief of Staff for the First Lady; and Carl Covitz, Under Secretary of HUD.

Our three day seminar is entitled "Public Policy and the Private Sector." Our focus is on how public policy is formed and how the private sector can better interact with that policy formation. All of our participants are Chief Executive Officers of their companies. This will be an exceptional opportunity for these Presidents to hear from the top level people in government, and to solicit their views on how we can affect a stronger interaction between the private and public sectors. The Chairman of our seminar is Warren Rustand, former Appointments Secretary to President Ford.

We will consider your acceptance of our invitation to be a very high honor, indeed. We look forward to your response.

Sincerely,

Joseph M. Grant

President

Young Presidents' Organization, Inc. 52 Vanderbilt Avenue, New York, New York 10017, U.S.A. (212) 867-1900, Telexi 422271 YPO 01 Editor the advise Unionfiel distance and Idea Exchange.

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FROM:	William M. Baker			EXICION	PAO #88-0093			
	Director, Public	Affairs		27676	DATE 11 March 1988			
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PA0 88-0093

11 March 1988

JUDGE:

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RE: Speaking Invitation
Young President's Organization
Old Executive Office Building or Ritz Carlton Hotel
Washington, D.C.
11-13 April 1988

President of the Young Presidents' Organization (YPO) and Chairman of Texas American Bancshares, Joseph Grant, has invited you to speak at one of the meetings to be held during the international YPO three-day seminar in Washington, D.C. The suggested format is 30 minutes of remarks and 15 minutes of questions and answers. Former appointments Secretary to President Ford, Warren Rustand is Chairman of the seminar. The theme of the seminar is "Public Policy and the Private Sector." The focus will be on how public policy is formed and how the private sector can better interact with that policy formation. You could expect an audience of approximately 85-100 CEOs and presidents of their companies. The media will not cover the event.

Supreme Court Justice Sandra Day O'Connor, Senator Bill Bradley, Mrs. Nancy Reynolds, Mrs. Ann McLaughlin and Representative Dick Cheney have agreed to speak at the seminar. Since Bob Gates spoke at an international YPO meeting in Hawaii in February, he is not interested in speaking to the group at this time.

Although this would be a good group for you to address, you are already scheduled to speak to the American Society of Newspaper Editors on the 11th and on the 13th to the Evans-Novak Political Forum and the Regional Commerce and Growth Association. I recommend that you decline this invitation and have

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Mr. Joseph M. Grant President Young Presidents' Organization 52 Vanderbilt Avenue New York, New York 10017

Dear Mr. Grant:

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Please give my regards to your members and best wishes for a successful program.

Sincerely yours,

William H. Webster Director of Central Intelligence



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