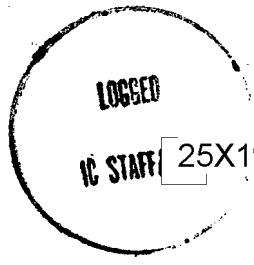




Washington, D.C. 20505

7 September 1988

CIA 2-SR



MEMORANDUM FOR: Deputy Director, Requirements and Evaluation, ICS

SUBJECT: Response to Memo on DCI Initiatives

Dear,

1. I have some concerns about the process you describe to handle the FY 1990-94 one-percent initiative package, particularly if it represents a model for handling issues of this type. My main concern is that it minimizes NEIC Agency input. This concern is compounded by the fact that historically the ICS has given the NEIC agencies very little time to comment on its proposals. In sum, I believe that it will be difficult for me to do an adequate job of advising the EXDIR and the ADDI (wearing his IPC Chairman's hat) on the implications of diverse collection proposals for intelligence production unless you amend your procedures somewhat.

2. I would be reassured if you could build a few failsafes into your approach. Specifically:

-- Build deadlines at each step of the process that allow at least one week between each major phase to allow us and other agencies adequate opportunity to comment meaningfully, thereby enabling revisions/additions/deletions.

-- Insure that the review of the "gaps" is done by the full IPC membership. This is essential to ensure their legitimacy.

-- Make the full list of initiatives slated for evaluation immediately available to the Program Managers/Production Agencies so that each can pursue its own evaluation.

-- Provide information on the methodology you intend to use in setting priorities for the gaps.

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SUBJECT: Response to Memo on DCI Initiatives

-- Provide a role for the Production Agencies in evaluating the proposed initiatives against the gaps.

3. Without fixes such as these, I strongly believe that your "exclusive" process will lead to flawed decisionmaking, undercutting the benefits you hope to achieve in rationalizing resource planning.



Chief, Collection Requirements and
Evaluation Staff

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Distribution:

Orig - Addressee

1 - EXDIR

1 - ExReg

1 - Deputy Comptroller

1 - ADDI

1 - Chief, APEG

1 - [redacted] APEG

25X1

1 - APEG Chrono

1 - FO/CRES Chrono

C/CRE: [redacted] (7 Sept 88)

25X1

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