### Approved For Release 2005/08/240 CIACRDP94 M00696R006300120001-0

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February 9, 1971

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# National Security Decision Memorandum 98

TO:

The Secretary of State
The Secretary of Defense

The Director, Office of Management and Budget The Director, United States Information Agency

The Director of Central Intelligence

The Director, Arms Control & Disarmament Agency

SUBJECT:

Coordination of Foreign Affairs Research Sponsored by

the Federal Government

The President has reviewed the report of the Ad Hoc Committee set up under the authority of the memorandum of May 28, 1969, to review present procedures for coordinating foreign affairs research sponsored by the Federal Government. He considers that the report underscores the necessity for closer coordination of foreign affairs research to avoid duplication of effort and to enhance the quality and utility of the research product.

The President has directed that the Under Secretaries Committee assume the responsibility for assuring interagency coordination of the external foreign affairs research sponsored by the departments and agencies in receipt of this Memorandum. In this connection, the Under Secretaries Committee is charged with coordinating the preparation of an annual foreign affairs consolidated research plan to be submitted for approval by the President. This plan should state group-wide and individual agency research goals and priorities, present a multi-year plan for regional and functional areas indicating agency responsibilities, and suggest joint funding of particular activities. It should be designed to avoid duplication and assure maximum interagency utility of the end product in terms of both content and availability. The Under Secretaries Committee also should make recommendations on related matters, including the state of in-house research programs and capabilities.

The Chairman of the Under Secretaries Committee may establish an interagency subcommittee or working group, including representatives of the addressees of this memorandum as appropriate, to assist the Under Secretaries Committee in the discharge of this responsibility.

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Those parts of the terms of reference proposed by the Ad Hoc Committee dealing with the purpose, scope, membership, and functions of a coordinating body should be drawn upon by the Under Secretaries Committee as appropriate in carrying out its responsibilities.

Henry A. Kissinger

cc: The Secretary of the Treasury

The Secretary of Agriculture

The Secretary of Commerce

The Secretary of Labor

The Secretary of Health, Education, and Welfare

The Director, Office of Emergency Preparedness

The Chairman, Joint Chiefs of Staff

The Director, National Science Foundation

The Administrator, Agency for International Development

The Director, Office of Science & Technology

The Chairman, Atomic Energy Commission

The Director, National Aeronautics and Space Administration

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#### PRESIDENTIAL DIRECTIVES

#1.	20 Jan 77	Establishment of Presidential Review and Directive Series/NSC
#2.	20 Jan 77	The National Security Council System
#3.	11 Feb 77	Disposition of National Security Decision Memoranda
#4.	8 Mar 77	The Law of the Sea Policy Review (PRM/NSC-18)
#5.	9 Mar 77	Southern Africa
#6.	15 Mar 77	Cuba
<b>#7.</b>		
#8.	24 Mar 77	Nuclear Non-Proliferation Policy
<b>#9.</b>	22 Apr 77	Presidential Decision on Proliferation
#10.	20 Apr 77	Instructions for the Tenth Session of the Standing Consultative Commission
#11.	5 May 77	Micronesian Status Negotiations
#12.	5 May 77	US Policy in Korea
#13.	13 May 77	Conventional Arms Transfer Policy
#14.		
#15.	16 Jun 77	Chemical Warfare
#16.	16 Jun 77	Law of the Sea Guidance
#17	4 Aug 77	Reorganization of the Intelligence Community
#18	24 Aug 77	U.S. National Strategy
#19		
#20		
#21	13 Sep 77	Policy toward Eastern Europe

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WASHINGTON, D.C. 20506

Executive Projector

#### CONFIDENTIAL Attachment

April 27, 1977

TO:

The Secretary of State
The Secretary of Defense

ALSO: The Secretary of the Treasury

The Attorney General

The Secretary of the Interior

The Secretary of Agriculture

The Secretary of Commerce

The Secretary of Labor

The Secretary of Health, Education

and Welfare

The Secretary of Housing and Urban

Development

The Secretary of Transportation

The Director, Office of Management and Budget

The Administrator, Federal Energy Administration

The Administrator, Agency for International Development

The Director, Arms Control and Disarmament Agency

The Chairman, Council of Economic Advisers

The Chairman, Joint Chiefs of Staff

The Director of Central Intelligence

The Administrator, Energy Research and

Development Administration

The Administrator, Environmental

Protection Agency

The Administrator of General Services

The Director, United States Information Agency

The Chairman, National Science Foundation

The Chairman, National Endowment for the

Humanities

The Director, National Aeronautics and Space

Administration

The Director, ACTION

The Secretary, The Smithsonian Institution

The President, Overseas Private Investment

Corporation

The Chairman, Federal Reserve System

#### CONFIDENTIAL Attachment

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Approved For Release 2005/03/24 : CIA-RDP91M00696R000300120001-0 **EXECUTIVE SECRETARIAT** Routing Slip TO: DATE ACTION INFO INITIAL DCI DDCI D/DCI/IC DDS&T DDI DDA DDO D/DCI/NI 8 GC. LC IG Compt D/Pers D/S DTR A/DCI/PA AO/DCI C/IPS 19 DCI/SS 20 21 22 SUSPENSE Remarks:

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executive secretary

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