

4 March 1976

MEMORANDUM FOR: Acting Deputy to the DCI for the  
Intelligence Community

SUBJECT : Status of Intelligence Community Staff  
Reorganization Deliberations

1. Attachments 1 and 2 represent two Intelligence Community Staff reorganization options which have been developed in detail during discussions among all elements of the Intelligence Community Staff and the USIB collection committees. The purpose of this memorandum is to document the current status of these deliberations; to ensure that all elements of this staff are aware of the status as well as the direction of these deliberations; and finally, to sharply focus on the differences between the two options and other points of concern which have surfaced relating to an ultimate organizational configuration for the Intelligence Community Staff.

2. The reorganization options described in attachments 1 and 2 are similar except for several points. The chief similarities can be summarized as follows:

a. The roles of the D/DCI/IC, AD/DCI/IC, Executive Officer and Special Assistant(s) are the same.

b. The Office of Policy Planning (option 1) and the Deputy for Policy Planning (option 2) have identical responsibilities.

c. The Office of Program and Budget Development (option 1) and the Deputy for Resource and Evaluation (option 2) have total responsibility for program/budget development of the NFIP in support of the CFI.

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3. The differences center around the evaluation function.

Option 1

In Option 1 all evaluation (program as well as performance; source related as well as production--or substance--related) is the responsibility of a single Office of Performance Evaluation and Improvement. This Office is responsible for support to the Office of Program and Budget Development for evaluations, assessments and justification inputs they need as part of the program/budget development cycle. In this option, the chairmanship of the collection committees of the USIB replacement is an added duty of the chiefs of the source-related (SIGINT, Imagery, etc.) divisions of the evaluation office. The evaluation of requirements for given collection sources are conducted in these source-related divisions. Evaluation of requirements across sources is the responsibility of an Integration Staff which draws support from the source-related divisions.

Option 2

In Option 2 the evaluation function is split between the program budget development office (Deputy for Resources and Evaluation) and an office responsible for requirements and production improvement (Deputy for Production Improvement and Requirements). The purpose of this split is to provide the program budget development activity with an integral responsibility for program evaluation. The evaluation function in this office would include the personnel capability to evaluate technical and programmatic performance of collection, processing, and production systems within the NFIP. Performance of these systems with respect to substance would be coordinated by this office (DR&E) with support from the rest of the Intelligence Community as well as from the Deputy for Production Improvement and Requirements. The responsibility of the Deputy for Production Improvement and Requirements will be to perform evaluations with respect to requirements and production (substance). To support his requirements evaluation activity, he will have source-related divisions whose chiefs will also be chairman of the collection committees of the USIB replacement (i.e., SIGINT, etc.). Evaluation of requirements with respect to single sources will be the responsibility of these source-related divisions. Evaluation of requirements across sources will be the responsibility of an Integration Staff as in Option 1.

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## Variant of Option 2

A variant of Option 2 has also been discussed. It gives the program/budget development office the total responsibility for evaluation; both with respect to the programs of the Intelligence Community and with the respect to substance and/or production (i.e. KEP). In this variant the only responsibility under the requirements office is to serve as a focus for the source-related divisions. The chiefs of these divisions will also be the chairmen of the collection committees of the USIB replacement and will be responsible for evaluations of requirements related to their sources. The director of the office will be responsible for insuring that cross source requirements evaluations are performed.

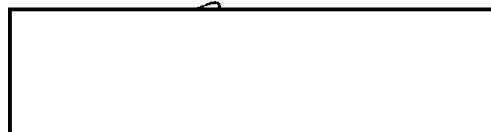
3. An assessment has been made of these three options with respect to the responsibilities the Intelligence Community Staff has in staffing the Committee of Foreign Intelligence (CFI). Attachment 3 contains a table of CFI responsibilities and the appropriate staff element in each option which would have primary responsibility for staffing. The Table also contains a breakout of those staff elements which, while not having primary responsibility, would necessarily be providing significant staff support to the primary action office. Attachment 4 is a simplified organization chart of the three options (Option 1, Option 2, and Option 2 variant). In order to avoid confusion by the different titles used in the offices representing the major elements of each staffing option, the following letter code has been used:

A -- represents the Planning/Coordination Offices of each option;

B -- represents the Program Budget/Evaluation Offices; and

C -- represents the Performance Evaluation/Product Improvement Offices.

Capital letters (A, B, C) indicate primary action office. Small letters (a, b, c) indicate support elements. In addition, in several places GC is written to indicate a responsibility of the General Counsel.



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Attachments:  
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ATTACHMENT 1

TO

DCI/IC 76-2918

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3 March 1976

INTELLIGENCE COMMUNITY STAFF  
Organizational Option 1

The Intelligence Community Staff (ICS) command structure will be headed by the D/DCI/IC and his Deputy, the AD/DCI/IC. An Executive Officer will provide chief-of-staff and administrative functions to the IC Staff, including the CFI and NFIB Secretariats and the coordination of internal IC Staff actions and activities. An independent Community Audit Staff, if one exists, will report directly to the D/DCI/IC. Certain Special Assistants will also report directly to the D/DCI/IC, including a Special Assistant for Warning and Crisis, and one for an Inspector General function, if it exists.

There will be three operating offices: an Office of Policy Planning, an Office of Program and Budget Development, and an Office of Performance Evaluation and Improvement.

OFFICE OF POLICY PLANNING

The Deputy for Policy Planning is responsible for monitoring services of common concern, for formulation of Community collection and production plans, and for support to the CFI in the development of management policy for the Intelligence Community. The Deputy for Policy Planning will be supported by two divisions--the Support Division and the Policy and Plans Division.

Support Division

The Support Division will be responsible for the chairmanship of the common function, DCI Committees including the Information Handling Committee and the Security Committee. The Support Division will also be responsible for monitoring the services of common concern within the Intelligence Community (e.g., COMEX, LASERFAX, foreign translations, and joint training) in support of the CFI.

Policy and Plans Division

The Policy and Plans Division will be responsible for the following functions:

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a. publication of collection and production priority documents (e.g., the Objectives, Perspectives, DCID 1/2, or their successors). Preparation of these documents will be coordinated by the Policy and Plans Division with support from the other elements of the IC Staff and from Community organizations.

b. Monitoring Community compliance with NSC policy and development of appropriate mechanisms and reports in support of this function.

c. Formulation of the National foreign intelligence plans and the planning process. Policy and Plans Division will develop such plans on the basis of inputs from the Intelligence Community.

d. Formal coordination of activities of the Intelligence Community Staff with outside departments and agencies includes those of the Executive Branch, Congress, etc., (i.e., NSC Staff, PFIAB, etc.) and such other organizations as may be designed by the D/DCI/IC.

e. Support of the CFI in the preparation and coordination of materials for the semi-annual review by the National Security Council.

f. Support to the CFI on matters relating to the development of management policy.

#### OFFICE OF PROGRAM & BUDGET DEVELOPMENT

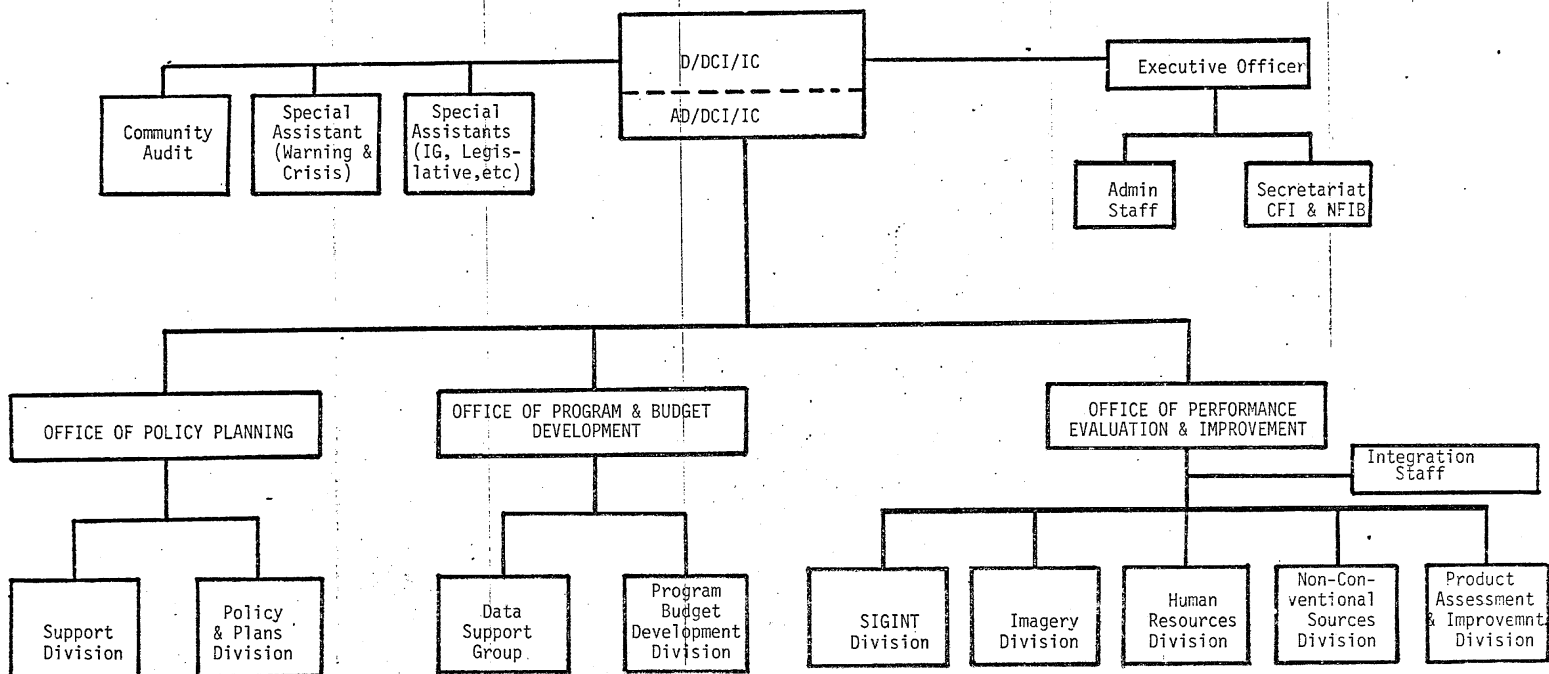
The Office of Program and Budget Development will be responsible for:

- Control and coordination of all aspects of National Foreign Intelligence program and budget preparation.
- Formulation of procedures and directives for the NFI program and budget development process.

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- Chairmanship and ad hoc staff support for appropriate subcommittees of the CFI.
- Development and maintenance of necessary supporting data, such as CIRIS, etc.

The Office of Program and Budget Development will consist of a Data Support Group and a Program Budget Division consisting of five program and budget teams: a CIAP team; a CCP/APS team; [REDACTED] a GDIP/SRV team; and a State-Treasury-ERDA-FBI team.

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#### OFFICE OF PERFORMANCE EVALUATION & IMPROVEMENT

The Office of Performance Evaluation and Improvement will be responsible for the following functions:

- Development, maintenance, and implementation of requirements systems for collection and production of national intelligence.
- Chairmanship and ad hoc staff support for the collection committees of the NFIB.
- Assessment of the responsiveness of intelligence product to consumer needs.
- Conduct of evaluations with respect to collection and production performance.
- Assessment of collection and production utility and value.
- Coordination of support for the DCI on matters brought before the CFI as appropriate.
- Coordination of support for the DCI on issues brought before the NFIB.
- Chairmanship and ad hoc staff support for appropriate subcommittees of the CFI.

The Office of Performance Evaluation and Improvement will consist of five Divisions and an Integration Staff. The Divisions will be a SIGINT Division, an Imagery Division, a

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Human Resources Division, a Non-Conventional Sources Division, and a Product Assessment and Improvement Division. The Chiefs of the SIGINT, Imagery, and Human Resources Divisions will be the Chairmen of the SIGINT, Imagery, and Human Resources Committees of the NFIB respectively. These three Divisions will be responsible for the assessment of functions and activities appropriate to their source, as well as staff support to their respective committees. A Non-Conventional Sources Division will serve a similar role for sources such as [REDACTED] etc.; as well as provide interface with the appropriate elements of the Community and of the NFIB Committees (i.e., JAEIC, STIC, WSSIC, etc.) which are involved in the establishment of requirements for these sources.

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The Product Assessment and Improvement Division will be responsible for the assessment of production activities of the Intelligence Community. It will be responsible for monitoring and interfacing with the substantive committees of the NFIB (WSSIC, STIC, EIC, etc.), for the improvement of production, evaluation of analytical methods, and evaluation of collection responsiveness to producer needs.

The Integration Staff will be responsible for evaluations, studies and requirements assessments across all sources. It will be responsible for the integration of source and product assessments and for the development of value and utility assessments. The Integration Staff will perform its activities by drawing upon personnel from the four divisions, on an ad hoc basis.

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ATTACHMENT 2

TO

DCI/IC 76-2918

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3 March 1976

INTELLIGENCE COMMUNITY STAFF  
Organizational Option 2

The Intelligence Community Staff (ICS) command structure will be headed by the D/DCI/IC and his Deputy, the AD/DCI/IC, who will also serve as the Executive Secretary of the CFI.

An Executive Officer will provide chief-of-staff and administrative functions to the IC Staff. The Secretariat for the CFI and USIB replacement will serve under the Executive Officer. The Executive Officer will designate action officers for all internal IC Staff actions and activities.

Certain Special Assistants will also report directly to the D/DCI/IC, as directed, including a Special Assistant for Warning and Crisis.

The primary elements of the IC Staff will be managed by three Deputies to the D/DCI/IC as follows:

- a. Deputy for Policy Planning,
- b. Deputy for Resources and Evaluation, and
- c. Deputy for Production Improvement and Requirements.

DEPUTY FOR POLICY PLANNING

The Deputy for Policy Planning is responsible for monitoring services of common concern, for formulation of Community collection and production plans, and for support to the CFI in the development of management policy for the Intelligence Community. The Deputy for Policy Planning will be supported by two divisions--the Support Division and the Policy and Plans Division.

Support Division

The Support Division will be responsible for the chairmanship of the common function, DCI Committees including the Information Handling Committee and the Security

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Committee. The Support Division will also be responsible for monitoring the services of common concern within the Intelligence Community (e.g., COMEX, LASERFAX, foreign translations, and joint training) in support of the CFI.

Policy and Plans Division

The Policy and Plans Division will be responsible for the following functions:

a. publication of collection and production priority documents (e.g., the objectives, perspectives, DCID 1/2, or their successors). Preparation of these documents will be coordinated by the Policy and Plans Division with support from the other elements of the IC Staff and from Community organizations.

b. Monitoring Community compliance with NSC policy and development of appropriate mechanisms and reports in support of this function.

c. Formulation of the National foreign intelligence plans and the planning process. Policy and Plans Division will develop such plans on the basis of inputs from the Intelligence Community.

d. Formal coordination of activities of the Intelligence Community Staff with outside departments and agencies includes those of the Executive Branch, Congress, etc., (i.e., NSC Staff, PFIAB, etc.) and such other organizations as may be designed by the D/DCI/IC.

e. Support of the CFI in the preparation and coordination of materials for the semi-annual review by the National Security Council.

f. Support to the CFI on matters relating to the development of management policy.

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DEPUTY FOR RESOURCES AND EVALUATION

The Deputy for Resources and Evaluation will be responsible to D/DCI/IC and the DCI, as Chairman, CFI, for the staffing actions required by the CFI to fulfill their responsibility to control budget preparation and resource allocation for the National Foreign Intelligence Program.

The Deputy for Resources and Evaluation will be supported by two Divisions: the Program and Budget Development Division (PBDD) and the Program Evaluation Division (PED).

The Program and Budget Development Division will be responsible for:

- Control and coordination of all aspects of National Foreign Intelligence Program and Budget preparation.
- Formulation of procedures and directives for the NFI Program and Budget development process.
- Support to the DCI during budget presentations.
- Coordination of support for the DCI on budget matters brought before the CFI as appropriate.
- Chairmanship and ad hoc staff support for appropriate sub-committees of the CFI.
- A Data Support Group responsible for data support such as the CIRIS, etc.

The Program Evaluation Division will be responsible for the evaluation and verification of Systems Program Office presentations during budgetary and program presentation. This will include technical capabilities, schedules and resource levels as well as potential intelligence utility of new collection capabilities. This overall program assessment will be separate and distinct from that of the single source Division of the Deputy for Production Improvement and Requirements.

For example, the SIGINT Division (of the Deputy for Production Improvement and Requirements) efforts will focus on the priority and value of SIGINT requirements, including

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the relationship which requirements, priority and value have to the support for resources for SIGINT collection or for the development of a new SIGINT collection or processing system. The Program Evaluation Division (of the Deputy for Resources and Evaluation), on the other hand, will focus on the technical capability of the proposed collection or processing system. The single source Divisions (of the Deputy for Production Improvement and Requirements) are not envisioned as assessing program management, schedules, engineering approaches, overall resource levels, cost-trade-offs and intelligence information gain to the final user (versus the SIGINT Community).

Specific functions of the Program Evaluation Division will include:

- Evaluation of programmatic aspects of the National Foreign Intelligence Program and Budget justification.
- Support the PBDD with assessments of the technical and managerial aspects of proposed modification or new collection, processing, and production systems.
- Evaluation of potential intelligence information gain versus cost during NFI Program and Budgetary cycles.
- Support the PBDD with engineering and managerial evaluation support on budget and program issues brought before the CFI.
- Support PBDD in providing system performance and cost-effectiveness support to the DCI during Intelligence Program budget justification presentations.
- Interface with other agencies throughout the Intelligence Community to assess the requirement and intelligence utility of new collection, processing and production systems requiring new or increased resource expenditures.
- Provide a daily interface for work on Program and Budget Development Teams with the PBDD to ensure completeness of cost-effectiveness evaluation of NFI Program and Budget justification.

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## DEPUTY FOR PRODUCTION IMPROVEMENT AND REQUIREMENTS

The Deputy for Production Improvement and Requirements will be responsible for the development of National foreign intelligence requirements systems, the assessment and improvement of National intelligence production and the examination of requirements of cross source capabilities. The Deputy for Production Improvement and Requirements will be supported by four Divisions: the Imagery Division, SIGINT Division, Human Sources Division and a Production Improvement Division. An Integration Staff will be established to support cross source evaluations and to integrate the activities of the source related Divisions with the Production Improvement Division.

The Deputy for Production Improvement and Requirements will be responsible for the following functions:

- Develop a unified position stating the Community's requirements with respect to particular collection assets.
- Development, maintenance and operation of requirements tasking systems for collection, exploitation and production of national intelligence.
- Development, compilation and maintenance of Community priority data in support of the CFI.
- Chairmanship of the collection committees of the NFIB.
- Interface and monitoring substantive committee's of the NFIB.
- Coordination of support to the DCI or the CFI as may be directed by the D/DCI/IC.

### Imagery Division

The Chief of the Imagery Division will also be Chairman of the DCI Committee on Imagery Requirements and Exploitation (COMIREX). This Committee will focus on requirements development, validation and justification. The Division will be responsible for supporting the development of requirements systems, for the evaluation of requirements and priorities,

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and for the support of the COMIREX itself. Support to COMIREX will include the secretariat function and Chairman of the standing subcommittees. An Imagery Assessment Branch will support ad hoc imagery assessment activities as designated by the Chief of the Imagery Division.

#### SIGINT Division

The Chief of the SIGINT Division will also be Chairman of the DCI Committee on Signal Intelligence (SIGINT). This Committee will focus on requirements development, validation and justification. The Division will be responsible for supporting the development of requirements systems, for the evaluation of requirements and priorities and the support of the SIGINT Committee itself. Support to the SIGINT Committee will include the secretariat function and Chairman of the standing subcommittees. A SIGINT Assessment Branch will support ad hoc SIGINT assessment activities as designated by the Chief of the SIGINT Division.

#### Human Sources Division

The Chief of the Human Sources Division will also chair the DCI Committee on Human Sources. The Division will be responsible for the support of the Human Sources Committee and will include all full time personnel which support the Committee. In addition, there will be a Human Sources Assessment Branch to support those assessment and coordination functions designated by the Chief, Human Sources Division.

#### Product Improvement Division

The Product Improvement Division will be responsible for the assessment and improvement of national intelligence production with respect to the needs of both the producer and consumer of intelligence. It will be responsible for monitoring and interfacing with the substantive activities of related DCI Committees (e.g., WSSIC, STIC, ECI, and JAEIC), for the improvement of production, evaluation of analytical methods, and evaluation of collection responsiveness to producer needs. It will be the mechanism for supporting the CFI on consumer/producer relationships, post mortems, and the substantive review of intelligence performance. It will also provide primary support to the Special Assistant on Warning and Crisis Procedures.

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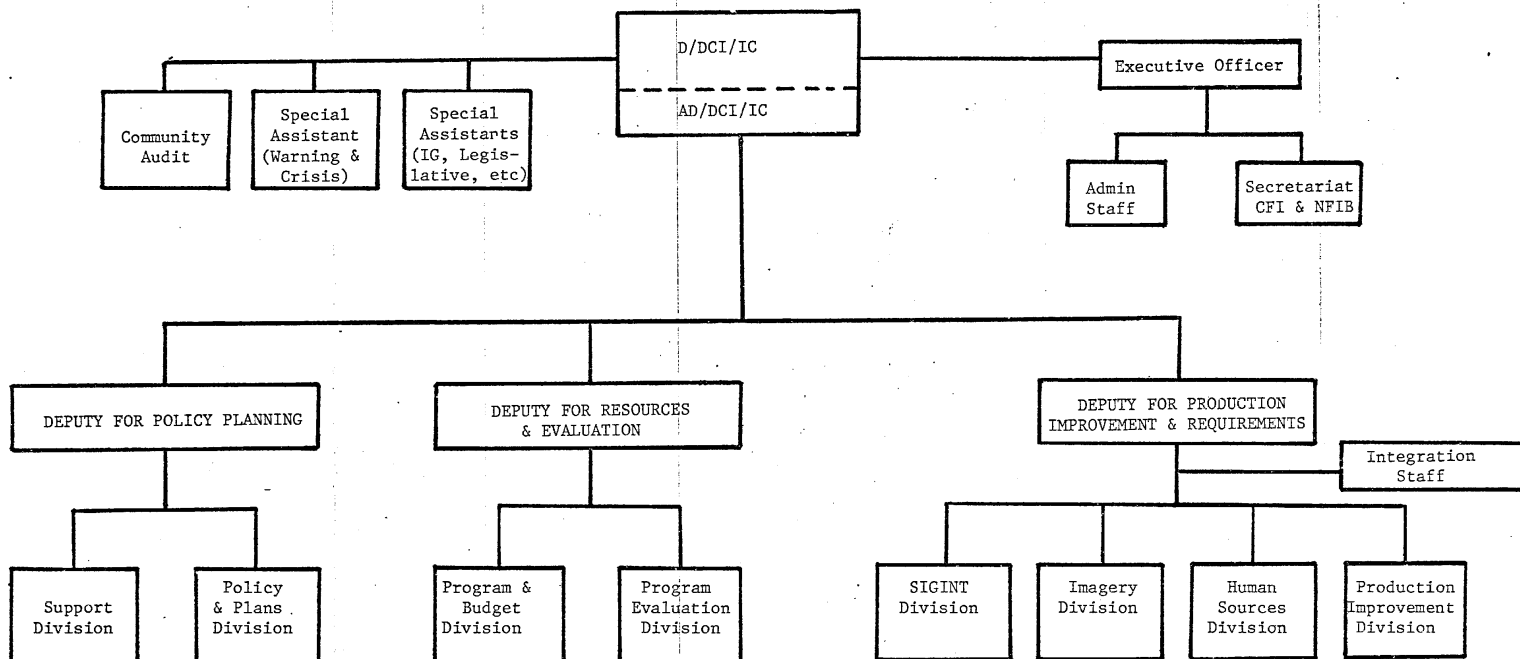
Integration Staff

The Integration Staff will be responsible for the evaluation of collection requirements across sources. The Integration Staff will also be responsible for the integration of assessments performed by the source Divisions with those performed on the basis of production improvement. The Integration Staff will perform its activities by drawing upon personnel from the four divisions, on an ad hoc basis.

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OPTION 2



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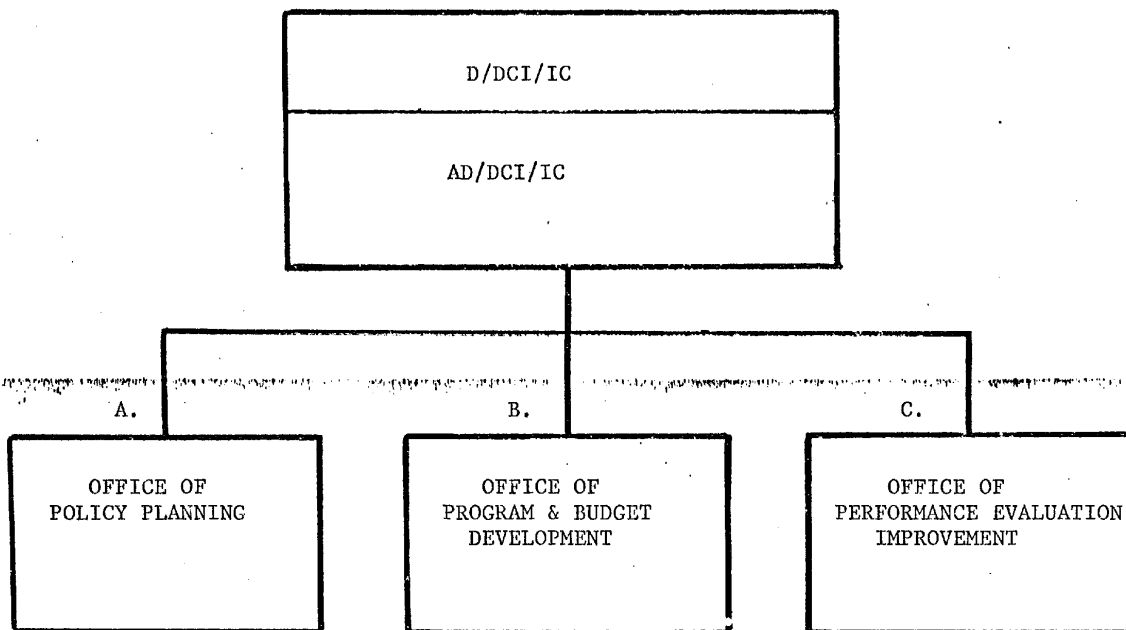
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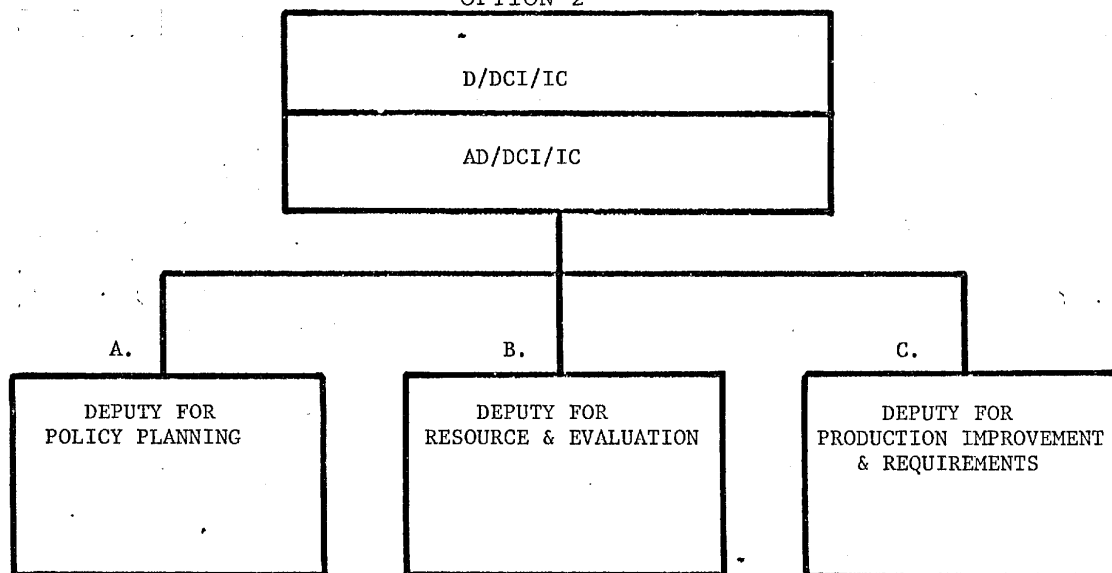
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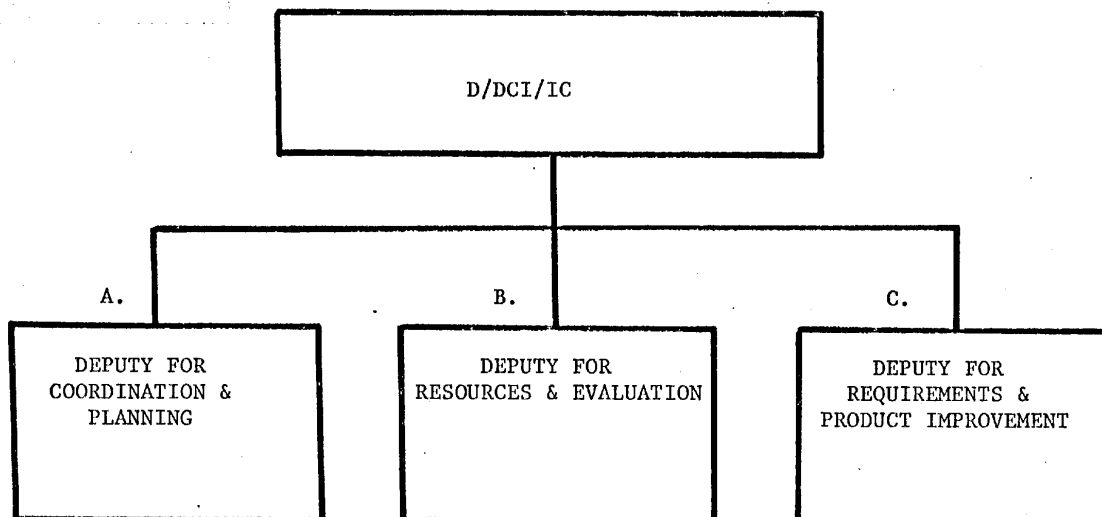
OPTION 1

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OPTION 2



OPTION 2 VARIANT

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X - Primary  
x - Peripheral

## DCI Executive Order Responsibilities

In executing, DCI works with:

	ICS	CIA	CFI	NIO	DCI Cmtes	USIB Replacement
i. Chair the CFI	X		X			
ii. A. Act as executive head of the CIA. B. Act as executive head of the Intelligence Community Staff.	X	X				
iii. Ensure the development and submission of a budget for the National Foreign Intelligence Program to the CFI.	X	x	X			
iv. A. Act as the President's primary adviser on foreign intelligence and provide him and other officials in the Executive branch with foreign intelligence, including National Intelligence Estimates; B) develop national intelligence requirements and priorities; and C) supervise production and dissemination of national intelligence.	X <sup>1</sup> x	X <sup>2</sup> X		X	x X x	X X X
v. Ensure appropriate implementation of special activities in support of national foreign policy objectives.		X	x <sup>1</sup>			
vi. Establish procedures to ensure the propriety of requests, and responses thereto, from the White House Staff or other Executive departments and agencies to the Intelligence Community.	X	X <sup>2</sup>				
vii. Ensure that appropriate programs are developed which properly protect intelligence sources, methods and analytical procedures. His responsibility within the United States shall be limited.	x	x			X	x

1. Fiscal only  
2. OGC

X - Primary  
x - Peripheral

## DCI Executive Order Responsibilities

In executing, DCI works with:

	ICS	CIA	CFI	NIO	DCI Cmtes	USIB Replacement
viii. Establish a vigorous program to downgrade and declassify foreign intelligence information as appropriate and consistent with Executive Order No. 11652.	x	x			X	x
ix. Ensure the existence of strong Inspector General capabilities in all elements of the Intelligence Community and that each Inspector General submits quarterly to the Intelligence Oversight Board a report which sets forth any questionable activities in which that intelligence organization has engaged or is engaged.	X	X				
x. Ensure the establishment, by the Intelligence Community, of common security standards for managing and handling foreign intelligence systems, information and products, and for granting access thereto.	x				X	x
xi. A. Act as the principal spokesman to the Congress for the Intelligence Community	X	X	X	X		
B. Facilitate the use of foreign intelligence products by Congress.		X		X		
xii. Promote the development and maintenance by the Central Intelligence Agency of services of common concern to the Intelligence Community organizations, including multi-discipline analysis, national level intelligence products, and a national level current intelligence publication.	x	X		x	x	x
xiii. Establish uniform criteria for the identification, selection, and designation of relative priorities for the transmission of critical intelligence, and provide the Secretary of Defense with continuing guidance as to the communications requirements of the IC for the transmission of such intelligence.	X					X

X - Primary  
x - Peripheral

DCI Executive Order Responsibilities

In executing, DCI works with:

	ICS	CIA	CFI	NIO	DCI Cmtes	USIB Replacement
xiv. Establish such committees of collectors, producers and users of intelligence to assist in his conduct of his responsibilities as he deems appropriate.	X			X	X	X
xv. Consult with users and producers of intelligence, including the Departments of State, Treasury, and Defense, the military services, the Federal Bureau of Investigation, the Energy Resources and Development Administration, and the Council of Economic Advisors, to ensure the timeliness, relevancy and quality of the intelligence product.	X			X	X	X



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ATTACHMENT 4

TO

DCI/IC 76-2918

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**SECRET**ELEMENT OF ICS  
RESPONSIBLE

## CFI RESPONSIBILITIES

		OPTION ONE	OPTION TWO	OPTION TWO VAR.
1	Control budget preparation and resource allocation for the National Foreign Intelligence Program	B	B	B
1a	Define structure and content of the National Foreign Intelligence Program	B	B	B
1b	Determine and promulgate to the Intelligence Community a statement of procedures to control program and budget formulation and review	B	B	B
1c	Issue program and fiscal guidance	B	B	B
1d	Identify and resolve key resource allocation issues	B c	B c	B c
1e	Approve program and budgets	B	B	B
1f	Assemble and submit a single NFIP program budget to the President and OMB	B	B	B
2	Establish policy priorities for the collection and production of national intelligence	A c	A c	A c
2a	Establish broad substantive and management objectives to guide NFIP collection activities	A bc	A bc	A bc
2a(1)	Establish geographic priorities; e.g., USSR is the primary U.S. intelligence target, therefore identify relative priorities of other countries and regions of the world	A c	A c	A c

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CFI RESPONSIBILITIES		ELEMENT OF ICS RESPONSIBLE		
		OPTION ONE	OPTION TWO	OPTION TWO VAR.
a(2)	Establish priorities by category of intelligence-- political, economic, military, and science and technology; e.g., identify areas of the world in which political and economic requirements will be given highest priority	A c	A c	A c
a(3)	Provide guidance to enhance the effective use of particular collection systems; e.g., restrict use of clandestine resources to operations against requirements which cannot be satisfied from any other collection source; exclude satellite imagery of designated areas of the world	A bc	A bc	A bc
b	Establish criteria to guide the allocation of NFIP research and development resources to projects related to improvement of collection capabilities	A bc	A bc	A bc
c	Address collection problems of a Community nature as circumstances reach a point calling for guidance. Examples of possible problems of this nature include	C a	C a	C ab
c(1)	Inter-relationships between NASA and the Intelligence Community	A	A	A
c(2)	New arrangements with particular Third Party countries	A bc	A bc	A bc
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1	Establish broad substantive and management objectives to guide NFIP production activities	A c	A c	A c

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## CFI RESPONSIBILITIES

ELEMENT OF ICS  
RESPONSIBLEOPTION  
ONEOPTION  
TWOOPTION  
TWO VAR.

2d(1)	Sponsor development of mechanisms for assuring continuing contact between users and producers of intelligence	C	C	C b
2d(2)	Establish criteria for review of the effectiveness with which priority considerations are applied to production of intelligence	C	C	C b
2d(3)	Provide guidance for the allocation of production effort by the various organizations of the Intelligence Community	A c	A c	A bc
3	Establish policy for the management of the National Foreign Intelligence Program	A b	A b	A b
3a	The following tasks are meant to be illustrative in nature. In view of the Executive Order assignment of this broad responsibility it can be expected the CFI will be called upon for policy recommendations on a variety of topics such as:			
3a	Definition of the role of Program Managers within the NFIP	B a	B a	B a
3a(2)	Criteria for evaluation of the effectiveness of CIA provision of services of common concern within the Intelligence Community	A	A	A

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**SECRET**ELEMENT OF ICS  
RESPONSIBLE

## CFI RESPONSIBILITIES

OPTION  
ONEOPTION  
TWOOPTION  
TWO VAR.

- 3a(3) Legal basis for the Intelligence Community (e.g., should the National Security Agency be established by statute)
- 3a(4) Policy guidance for interface between organizations of the Intelligence Community and other Departments and Agencies of the Executive Branch
- 3a(5) Structure and organization of the Intelligence Community (e.g., [REDACTED])
- 3a(6) Major personnel problems within the Intelligence Community (e.g., should DIA personnel be in exempted status rather than under Civil Service Commission rules)

GC

GC

GC

A

A

A

A

A

B

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Provide guidance on the relationship between tactical and national intelligence; however, neither the DCI nor the CFI shall have responsibility for tactical intelligence

A bc

A bc

A bc

Establish objectives and priorities for national intelligence activities as they relate to the priority of support to both national and tactical intelligence needs

A c

A c

A bc

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**SECRET**ELEMENT OF ICS  
RESPONSIBLE

CFI RESPONSIBILITIES		OPTION ONE	OPTION TWO	OPTION TWO VAR.
4b	Provide guidelines for the development of arrangements under which intelligence information acquired by tactical collection efforts is made available to respond to national intelligence needs	C a	C a	C a
4c	Sponsor with the Joint Chiefs of Staff studies of national/tactical intelligence interface	C a	C a	C a
5	Provide continuing guidance to the Intelligence Community in order to ensure compliance with the policy directions of the NSC	A	A	A
5a	Provide for establishment of a CFI review mechanism which will advise the CFI as to any identified compliance problems relating to NSDMs and to NSCIDs	A	A	A
5b	Arrange for CFI inputs to and participation in the semi-annual review which Executive Order 11905 directs shall be accomplished by the National Security Council (Sec. 3(a)(3))	A	A	A
5	Issue CFI directives as appropriate and necessary	A	A	A

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<u>DIRECTOR OF CENTRAL INTELLIGENCE</u>		Action Deputy (DD/CFI or DD/CIA)	Unit
DCI - 1	Chair the CFI	DD/C	IC
DCI - 2	Act as statutory head of the CIA and the senior official of the Intelligence Community Working Staff	Btl	-
DCI - 3	Ensure development and submission of a budget for the NFIP to the CFI	DD/C	IC
DCI - 4 a.	① Act as the President's primary adviser on foreign intelligence and provide him and other officials in the Executive Branch with foreign intelligence, including National Intelligence Estimates	① Btl ② DD/A	- DDI/DOST NIS?
4 b.	Develop national intelligence requirements and priorities	DD/A	DDI ~ NIS
4 c.	Supervise production and dissemination of national intelligence	DD/A	DDI ~ NIS
DCI - 5	Ensure appropriate implementation of special activities in support of national foreign policy objectives	DD/A	DDO
DCI - 6	Receive reports of all requests and responses thereto from the White House Staff and other Executive departments and agencies to the Intelligence Community	DD/C	IC
DCI - 7	Ensure that appropriate programs are developed which properly protect intelligence sources, methods and analytical procedures	DD/C	IC
DCI - 8	Establish a vigorous program to downgrade and declassify foreign intelligence information as appropriate and consistent with Executive Order 11652	DD/A	-

DIRECTOR OF CENTRAL INTELLIGENCEAction Deputy  
(DD/DFI or DD/CIA)

Unit

DCI - 9	Ensure the existence of strong IG capabilities in all elements of the Intelligence Community and that each IG submit quarterly to the IOB a report which sets forth any questionable activities in which that intelligence organization has or is engaged	DD/C	IC
DCI - 10	Ensure the establishment by the Intelligence Community of common security standards for managing and handling foreign intelligence systems, information and procedures, and for granting access thereto	DD/C	IC
DCI - 11	Act as the principal spokesman for the Intelligence Community to the Congress and facilitate access by Congress to foreign intelligence products	① Both ② DD/A	DDI
DCI - 12	Promote the development and maintenance by the Central Intelligence Agency of services of common concern to the Intelligence Community organization, including interdisciplinary analysis, national level intelligence products, and a national level current intelligence publication	DD/A	DDI plus
DCI - 13	Establish uniform criteria for the identification, selection and designation of relative priorities for the transmission of critical intelligence, and provide the Secretary of Defense with continuing guidance as to the communications requirements of the Intelligence Community for the transmission of such intelligence	DD/C	IC
DCI - 14	Establish such committees of collectors, producers and users of intelligence to assist in his conduct of his responsibilities as he deems appropriate	① - Both ②③ - DD/A	DDI
DCI - 15	Consult with users and producers of intelligence, including the Departments of State and Treasury, and Defense, the military services, FBI, ERDA and the Council of Economic Advisors to ensure the timeliness, relevancy and quality of the intelligence product	DDA	DDI



	<u>CENTRAL INTELLIGENCE AGENCY</u>	<u>NSC/USIB Unit</u>	<u>Action</u>
CIA - 1	Produce and disseminate foreign intelligence relating to the national security, including foreign political, economic, scientific, technical, military sociological, and geographic intelligence to meet the needs of the President, the National Security Council, and other elements of the United States Government	USIB WSSIC, STIC, AIL, JAGIC, SALT MON	DDI + DDS + T
CIA - 2	Develop and conduct programs to collect political, economic, scientific, technical, military sociological and geographic information not otherwise obtainable relating to foreign intelligence, in accordance with directives of the NSC	HRC, SIFANT, COMINEX, CCRG, IDC	DDS + T + DD O
CIA - 3	Collect and produce intelligence on foreign aspects of international terrorist activities and traffic in narcotics	?	(1) - DD O (2) DD I
CIA - 4	Conduct foreign counterintelligence activities outside the United States, and, when in the United States, in coordination with the FBI subject to the approval of the Attorney General	-	DD O
CIA - 5	Carry out such other special activities in support of national foreign policy objectives as may be directed by the President or NSC	SIOG	DD O
CIA - 6	Conduct for the Intelligence Community, services of common concern, such as monitoring of foreign public radio and television broadcasts and foreign press services, collection of foreign intelligence information from cooperative sources in the US, acquisition and translation of foreign publications and photographic interpretations	?	DDI, DDS + T, DD O

	<u>CENTRAL INTELLIGENCE AGENCY</u>	<u>NSC/USIB Unit</u>	<u>Action</u>
CIA - 7	Carry out or contract for research, development and procurement of technical systems and devices, relating to the functions authorized	—	DDP-7
CIA - 8	Protect the security of its installations, activities, information and personnel and, in order to maintain this security, the CIA shall also conduct such investigations of applicants, employees, and other persons with similar associations with the CIA.	USIB/SC	DDA
CIA - 9	Conduct administrative, technical and support activities in the United States or abroad as may be necessary to perform the functions described in CIA-1 to CIA-8	INC	all

	<u>COMMITTEE ON FOREIGN INTELLIGENCE</u>	<u>NSC/USIB Unit</u>	<u>Action</u>
CFI - 1	Control budget preparation and resource allocation for the NFIP	EXCOM/IRAL + COMINTA ETC	IC
CFI - 2	Establish policy priorities for the collection and production of national intelligence	—	?
CFI - 3	Establish policy for the management of the NFIB	EXCOM/IRAL + COMINTA ETC	IC
CFI - 4	Provide guidance on the relationship between tactical and national intelligence	—	IC
CFI - 5	Provide continuing guidance to the Intelligence Community in order to ensure compliance with policy directions of the NSC	—	IC

Committees or Organizations Abolished by Executive OrderAction

## 1. USIB

Committee on Exchanges

DDA

COMIREX

*either*

Critical Collection Problems Committee (CCPC)

*kill**DDC (but is op part  
a series of common  
errors?)*

Economic Intelligence Committee (EIC)

DDA

Human Resources Committee (HRC)

DDC

25X1

Joint Atomic Energy Intelligence Committee  
(JAEIC)

DDA

Scientific and Technical Intelligence Committee  
(STIC)

DDA

Security Committee

DDC

SIGINT Committee

DDC

Weapons and Space Systems Intelligence  
Committee (WSSIC)

DDA

Intelligence Information Handling Committee  
(IHC)

DDC

SALT Monitoring Group

DDA

2. Intelligence Resources Advisory Committee  
(IRAC)

CFI

3. National Security Council Intelligence Committee  
(NSCIC)

NSC

## 4. 40 Committee

SIOC

## 5. EXCOM/NRO

CFI