

CIA HISTORICAL REVIEW PROGRAM  
MEMORANDUM  
RELEASE IN FULL

Ref: Ideas on the execution of a propaganda program.

2003

STAGES AND PHASES OF THE OPERATION:

1. THE GENERAL PLAN - includes two periods. The first has 119 DAYS of EFFECTIVE PROPAGANDA, which will be developed following the lines which will be outlined in the memorandum. When this period ends, the campaign will be suspended, stopped, then the second period will begin, integrated for 20 DAYS. The first epoch will be called PLAN 19 (P. 19) and the second, PLAN 20 (P. 20). During the second epoch, the activities will be limited to the dissemination of rumors and to radio programs transmitted over clandestine stations in Guatemala and by the stations in El Salvador, Honduras, and Mexico. These programs will be carefully prepared by General Headquarters.
2. PLAN 19 will begin on the first day of December 1953 and will end on the 29th of March 1954.  
PLAN 20 will begin on the 30th of March 1954 and will end on the 18th of April of the same year (1954).
3. PLAN 19 will be divided into three STAGES and each STAGE will comprise three PHASES; such as: STAGE I - STAGE II - STAGE III (Abbreviated E.I - E.II - E.III in Spanish).

The FIRST STAGE will be divided into THREE PHASES: PHASE A - PHASE B - PHASE C (EI-FA EI-FB EI-FC in Spanish).

STAGE II will be divided into three PHASES: PHASE A - PHASE B PHASE C (EII-FA EII-FB EII-FC in Spanish).

STAGE III will be divided into three PHASES:- PHASE A - PHASE B PHASE C (EIII-FA EIII-EB EIII-FC in Spanish).

The abbreviations will be used for references in orders, instructions, and recommendations or requests, etc.

4. STAGE I comprises a period of 46 DAYS. It will begin on the 1st of December 1953 and will end on the 15th of January 1954. STAGE II will comprise a period of 44 DAYS. It will begin on the 16th of January 1954 and will end on the 28th of February of the same year.  
STAGE III comprises a period of 29 DAYS. It will begin on the 1st of March and will end on the 29th of the same month: (1954)

5. The PHASES of STAGE I will comprise the following periods:  
PHASE A , 16 DAYS, from the 1st to the 16th of December 1953.  
PHASE B, 15 DAYS, from the 17th to the 31st of December 1953.  
PHASE C, 15 Days, from the 1st to the 15th of January 1954.

The PHASES of STAGE II will comprise the following periods:  
PHASE A, 15 DAYS, from the 16th to the 30th of January 1954.  
PHASE B, 15 DAYS, from the 31st of January to the 14th of February, 1954.  
PHASE C, 14 DAYS, from the 15th to the 28th of February 1954.

The PHASES of STAGE III will comprise the following periods:  
PHASE A, 10 DAYS, from the 1st to the 10th of March, 1954.  
PHASE B, 10 DAYS, from the 11th to the 20th of March, 1954.  
PHASE C, 9 DAYS, from the 21st to the 29th of March, 1954.

## II. OBJECTIVES

1. The propaganda campaign is oriented to :
  - a. combat International Communism in Latin America
  - b. combat the communist government of Guatemala until it is overthrown.

Point (a) contains, as specific problems:

1. The struggle against communism, which has infiltrated the countries of Central America and the Caribbean area, until its complete and definite eradication is achieved;
  2. To ~~inform~~ <sup>educate</sup> the people of the before-mentioned countries to struggle against communism within their territory and to encourage their governments to take open, strong and decisive action; and
  3. To convince the people and the governments of the before-mentioned countries of the grave dangers that for them and for the rest of the continent is represented by the existence of a communist government in Guatemala, which operates, as a general headquarters for the Soviet, in open actions of infiltration, organization and subversion. All lines of Point (b) should converge on the overthrow of the actual government, to be substituted by a democratic regime.
2. To achieve such objectives the campaign will attempt, fundamentally: to convince the people of Latin America of what communism is and what it signifies: its philosophy ~~and~~ its reality, explaining the situation - in the political, economic and social order - of the countries that have fallen under the Moscovite orbit; communist expansion in the world and its plans for domination, its tactics of struggle, penetration and control of the laboring class; the demolishing action of Marxism in the religion, morals, culture and in the education, in the family, citizenship, etc.; communist atheism

and Christianity, two philosophies at war; the slavery of man within a totalitarian system such as communism and the freedom found in a democracy; the great frauds of Communism: the history of the Communist Party, how it came into power, its authority, imperialism in action, the fraud of the peace campaign; what awaits the American people if the communists come to dominate the Continent, etc. The other themes directed toward convincing the great masses of the grave dangers that threaten them, of the situation of the people controlled by Marxists and of the fraud of communism in action will be developed.

3. The critique mentioned in the preceding point should be completed with lines of constructive propaganda, whose themes among, others, should comprise: the humanization of the capitalist economic system; the alleviation of the misery and poverty in which the majority live; the elevation of the worker's standard of living, and the plans to lower the cost of living; the protection of the workers through social security - properly organized; the Agrarian Reform directed to create new property owners: the land, the technical education of the farmer and rural credit; production and consumption cooperatives (educational campaign); integral cooperative systems opposing organized international communism, etc. Also, the campaign should be oriented to create an atmosphere to encourage the holding of congresses, and international meetings, which will have as a purpose the study and resolution of the economic and social problems of the nations that make up the continent. In brief, the defense of humanized capital, under the rational plans of effective improvement or betterment for the dispossessed classes.
4. The Guatemalan campaign is specifically in accord with what is stated in Paragraph 1 of this chapter and the themes that are expressed in this memorandum.

### III/ ORGANIZATION

1. The Center of all the propaganda operations will be in the city of Tegucigalpa, Republic of Honduras, where a Central Committee will be organized. RUFUS, through this Committee, will direct, orient, and control all the campaign; coordinating it with the military plan. However, RUFUS will be able to make the modifications, enlargements, adjustments, etc. to the present plans, that armed action may demand.
2. The program of action comprises the following countries: Guatemala, as the prime objective; Honduras, and El Salvador, as bases of support; and Mexico, which in addition to being a base of support, will constitute a center of operations for

2. Latin America, with the cooperation of the other mentioned countries. In each one of these nations, an organization directed by a committee, subordinated to the Central Committee, will be functioning.

3. CENTRAL COMMITTEE

The Central Committee will have as its duties:

- a. In accord with what is stated in Paragraph 1 of this chapter, the direction, organization and control of all the propaganda campaign. To do this, once the committees are established in the countries that the plan includes, it will maintain constant communication with them, in order relay the ~~directions~~ that they should follow, study suggestions, impart instructions and answer questions:
- b. It will see that the plans corresponding to each STAGE are fulfilled faithfully, checking their psychological impact; in order to intensify the one which produces the best effects.
- c. To prepare the programs for the development of each one of the STAGES that comprise the GENERAL PLAN, in harmony with the specific tasks which are outlined, proposing new themes, approving suggestions, and organizing the work of division or discord, rivalry, and distrust in the ranks of the government, among the communists, the army, labor unions, and political parties, etc.
- d. Make a detailed study of the whole program and of the plans and themes sent before-hand to RUFUS, proposing suggestions directed toward improving them in their various aspects;
- e. The publication of the newspaper, CEUAGE, supplying all necessary so that the bulletin may be published regularly, taking into account, that it should be converted to ~~x~~ first, a weekly, and later into a bi-weekly;
- f. The distribution among the other committees of the propaganda material it may acquire, and of the recording, tape, and reproduction machines, giving them the corresponding instructions for their care, security, use and operation.
- g. Obtain by all means available, especially from the committees it controls, the greatest collection of material for ~~the development~~ of their work. (Photographs, drawings, commentaries, cuts, etc, as well as documents or histories,

of the most important public officials; military men; labor, farm and political leaders; and members of the international legion, and national as well as foreign communists.)

h. Prepare and review the radio programs in accord with the GENERAL PLAN, sending them to the different committees where they should be broadcasted, giving them the necessary instructions regarding the form, time, and occasion in which they should be broadcasted;

i. Instruct the diverse committees on the directives they should follow on the programs left to their discretion;

j. Check the radio transmissions and inform the diverse committees on their reception, so that they will be the best possible.

k. The installation, function and operation of the radio transmitter in Honduras, and proof of its reception and clarity in Guatemala, especially;

p l. Record for radio broadcasting: speeches, conferences or conversations, manifestos, programs, patriotic songs, the voice from the grave or the voice of death, news, etc; broadcasting these recorded tapes in accord with the basic progressive plans and distributing these among the committees ~~so that they will~~ be broadcasted following the corresponding instructions;

m. Make a financial study to determine the expenses of each committee, except Mexico, in relation to the work corresponding to each STAGE, for its study and approval;

n. Send a weekly report on all propaganda activities, together with eight examples of their printed work, and a commentary on the psychological impact of each means of propaganda used; this report should be sent to the address which will be indicated;

ñ. Contract radio time at least on a commercial radio broadcasting station, for programs which should be broadcasted from Honduras; request, wherever necessary, the use of official stations for the anticommunist campaign; and be sure that at least two newspapers of the locality collaborate decidedly in the campaign.

o. Review the newspapers of the four countries that comprise the plan and the most important rotary presses of the other nations, ~~to~~ order to have knowledge of the publications or notices made on the propgganda campaign and in order to elaborate on the themes that can be used for the ends desired.

p. All the other tasks related to the direction, control, effect and coordination of the work.

The Central Committee will be under the exclusive direction of RUFUS and all orders, arrangements, instructions recommendations, etc., to the other committees will be given directly by him so that these committees will not be considered displaced in the background.

For the regulation and best effect of the work, RUFUS will select a secretary of propaganda who will have charge of the tasks assigned to him and will proceed toward the organization of the offices, when the needs require it.

#### WORK UNITS:

Committee of Guatemalan Anticommunist University Students in Exile  
Guatemalan Emigrants - not affiliated with CEUAGE  
Honduran Anticommunist organizations.

#### 4. GUATEMALAN COMMITTEE

In the city of Guatemala, capital of the Republic of the same name, a committee of propaganda will be organized and will function with jurisdiction in all the republic. This group will be called the COMMITTEE OF JURISDICTION GUATEMALA and will be in charge of the development of the specific plans for that country and its work will be carried out with the cooperation of the groups that support RUFUS, among which are found the following:

COMMITTEE OF ANTICOMMUNIST UNIVERSITY STUDENTS (CEUA)  
ANTICOMMUNIST UNIFICATION PARTY (PUA)  
COMMITTEE OF ANTICOMMUNIST WORKERS (COA)  
COMMITTEE OF ANTICOMMUNIST TENANTS (CLA)  
NATIONAL YOUTH (JN)  
COMMITTEE OF POST PRIMARY STUDENTS (CEPP)  
ASSOCIATION OF CHRISTIAN MOTHERS (AMC)  
GENERAL ASSOCIATION OF FARMERS (AGA)  
CHAMBER OF COMMERCE AND INDUSTRY (CCI)  
DEMOCRATIC UNIFICATION PARTY (PUD)  
CHRISTIAN ASSOCIATIONS OF MEN AND WOMEN  
DEPARTMENTAL COMMITTEES, SUB COMMITTEES, REGIONAL COMMITTEES  
AND AFFILIATES

5. As the Republic of Guatemala is the prime objective of all propaganda action, the persons who integrate the committee should be selected among the most responsible men and of renown ability,

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of proven valor and of absolute loyalty. The Committee of Guatemala will be responsible for:

- a. The direction, orientation and control of the propaganda campaign within the Republic, in accord with the GENERAL PLAN, any specific action assigned to it, and the instructions from RUFUS, in accord with what is stated in paragraphs 1 and 2 of this chapter.
- b. It will prepare the programs corresponding to the development of each one of the STAGES, in accord with the instructions which it receives ~~for that effect~~, making the suggestions, observations and recommendations that it considers of interest;
- c. To supply the Committee of Anticommunist Students with all that may be necessary for the publication of a newspaper which at the beginning will be a weekly, then, a bi-weekly and finally a daily;
- d. The buying or contracting of space in other independent newspapers, among them the ESPECTADOR, for the publication of articles, editorials, within the campaign that comprises the GENERAL PLAN;
- e. The buying of space in other independent newspapers for the publicity of certain articles and reproductions;
- f. To obtain the collaboration of newspapermen affiliated with the cause, so that they may write the articles referred to in the previous paragraphs, either spontaneously or under contract;
- g. The editing, printing and distributing of pamphlets, as well as photographs, cartoons, drawings, etc., in accord with the instructions received;
- h. To request the directors of the catholic newspapers, Social Christian Action and Verbum, to cooperate in the campaign under specific and determined directives;
- i. The publication of a daily newspaper flier, of small size, which is to be distributed widely, with a certain trend, and which can be harassed or prohibited by the government without affecting the organization. The director of this flier should be a (RUFUS) selected but apparently not connected person.
- j. The guarding, storage and distribution of all the propaganda which may be sent to it by the Central Committee;
- k. The safe keeping, storage, and operation of the printing, recording and reproduction machines for propaganda which will be sent to it by the same Central Committee.

l. The preparation and broadcast of radio programs throughout the Republic and the buying or contacting of time on the commercial radio broadcasting stations which give endorsement.

ll. The installation and operation of their own radio stations that will operate, at an opportune time, clandestinely and with the utmost mobility.

m. Prepare the plans for the development of a "rumor-net" in accord with RUFUS's instructions and the ends that are pursued. (Division, discord, distrust, insecurity, etc.)

n. The organization, in the different towns of the country, of sub-committees that may be in charge of the guarding and distribution of the propaganda sent to them, so that on the date designated, one propaganda theme can be distributed profusely and simultaneously throughout the Republic;

ñ. The preparation of the budget corresponding to their work for periods of thirty days, taking into consideration the ascending line that follows the development of the campaign;

o. Present a weekly report to RUFUS on all the jobs done during the week, attaching eight examples of each propaganda material printed.

p. All other functions, tasks or activities, necessary for the best results of the propaganda campaign in the interior of the Republic of Guatemala.

The Committee will be in contact with the directors of the entities mentioned in Point 4, immediately preceding, so that each one of these organizations, with all their regional committees, and affiliates, will cooperate in an active and effective way in the work of great responsibility which has been assigned to this Committee.

The Committee of Guatemala should secure the places in which it is going to deposit the propaganda and the secret transportation of this material to the various places of distribution and make the estimates in order to determine the quantity of printed propaganda which may be needed for each region of the country.

The Committee should remember that the espionage services of the government and of the political parties will try to discover the deposits and the persons who are directing the internal movement, and this will make it necessary to take all security measures imaginable so that the plan will be developed in accord with our programs.



The Committees will consider how the campaign of the interior may be improved, making suggestions which it considers convenient and within the special powers conceded to it by RUFUS; to act immediately, taking advantage of the opportunities of the moment; and in case the communications with the Central Committee are cut, it may act within the directives contained in the GENERAL PLAN until such communications are re-established.

6. EL SALVADOR COMMITTEE

In the city of San Salvador, capital of the Republic of El Salvador, a committee of propaganda, will be organized and will function with jurisdiction El Salvador, and will be in charge of the development of the specific plans for this country and its work will be realized with the cooperation of the Guatemalan emigrants and the organs or public officials which have offered their cooperation.

7. The groups of exiled Guatemalans who collaborate with RUFUS will be organized as an anticommunist entity, seemingly unrelated to the organizations in Honduras. On establishing this entity, its foundation will be made public issuing a patriotic manifesto which will be published in the Salvadoran press and in handbills and reproduced by the press of Honduras and Guatemala. To this last mentioned country, a sufficient number of samples will be sent in order that it may be known in the different departments of the Republic. This will be accomplished before the 30th of November of the current year. The manifesto should be of exalted patriotism and will determine the anticommunist stand of the organization and its aim to struggle against international communism; its first stage being the salvation of Guatemala and the organization, in this country, of an integral democracy which will guarantee the interests of the majority while it recognizes and protects industry and private property. It will abstain from attacking the person or conduct of other guatemalan exiles, and will encourage the people not to be discouraged in their struggle against communism.

This organization will select the persons which should comprise the propaganda committee referred to in point 6.

8. The Committee of El Salvador will depend on the Central Committee presided by RUFUS, in accord with what is expressed in points 1 and 2 of this chapter. It will request the aid of the Salvadoran government in the anticommunist campaign in the country and will prepare its work in accord with the portion of the plan specifically corresponding to their section and to the instructions that it may receive from RUFUS. Among other functions, it will be in charge of the following:

- a. Directing, orienting and controlling the campaign which, in accord with the GENERAL PLAN, corresponds to this country;
- b. Entering into immediate relation with the Salvadoran anticommunist organizations, in order to obtain the aid of these for the propaganda campaign which concerns it;
- c. It will assure the publication of original and reproduced articles, which are suitable, in two of the principle newspapers of El Salvador.
- d. Assuring effective collaboration of the Salvadoran anticommunist press in a campaign of progressive development, in which the writers of the country may focus the salvadoran communist problems, ~~the marxist infiltration,~~ with the aid of ~~the~~ government of Guatemala and the subversive results of communist action to take possession of the government;
- e. Being responsible for the printing, recording and reproducing of propaganda, using the machines which will be sent to it by the Central Committee and be responsible for the guarding, maintaining and operation of such machines;
- f. Preparing the programs corresponding to the development of each of the STAGES that comprise the PLAN, in accord with instructions it receives. It will also make suggestions, observations and recommendations which it deems pertinent;
- g. Development and intensification of the program "Canesa" within the plans that had been conceived.
- h. Organizing and controlling the station "Ubeda" to serve our cause, checking its transmission and reception especially in Guatemala. The studies should be under the control of the Committee, which will review the programs corresponding to the radio campaign and will contract the services of the personnel that are indispensable for the special propaganda tasks. In accord with the original ideas, the station will have a commercial character and should see that its programs ~~attract~~ attract an interest in the radio listeners, so that its transmissions will be known and heard when the propaganda campaign is initiated.
- i. Producing smaller printed propaganda, recording of original themes and the introduction of this kind of propaganda into Guatemala.

j. Preparing a financial study for periods of 30 days, beginning the 1st of December of the current year, that may comprise all the expenses corresponding to their section.

k. Rendering a report every eight days to RUFUS on the work developed during that time, attaching eight examples of each propaganda material printed.

l. The Committee will be integrated by people of absolute confidence who will unfold their activities without ostentation and will conceal as far as possible, their dependence on the Central Committee presided by RUFUS.

The Committee should gather or organize the necessary material for the introduction of propaganda into Guatemala, not only of that which is prepared in El Salvador, but also what is sent from Honduras.

There exists justified interest among the government circles and capital of El Salvador in regard to a well oriented and well directed campaign against international communism and its penetration in the country; taking into account these reasons, the Committee should try to obtain the decision of the government and capital to initiate a strong campaign in their territory with projections into Guatemala, and in this case, coordinate their work.

#### 9. MEXICO COMMITTEE

The activities in this republic should be viewed as two separate operations:

- a. Those that are performed by an anticommunist committee made up of Mexicans;
- b. Those that are assigned to a committee whose tasks are to form consciousness against communism in Latin America and to prepare the proper atmosphere for the movement for the salvation of Guatemala.

The first of these entities should be made up of anticommunist Mexicans, as in many cases it would have to aim at the problems of socio-political nature of their country. The fundamental objective of an organization of this nature, will be to paralyze any action that the Mexican communists would want to realize at H Hour on D Day. Another objective of this organization will be to reply to any public attack that Mexican individuals or organizations may launch against our campaign. These being the fundamental objectives, this organization would have to have the support of the Mexican anticommunist organizations and, especially, the National Confederation of Students.

The second organization should be made up of Guatemalan exiles, coordinating their work with that being developed at the time, by the "Committee of Liberation of Guatemala", if this can be achieved; but, if this is not possible, it will act independently coordinating their tasks with the GENERAL PLAN, in harmony with that which is expressed in Points 1 and 2 of this chapter.

The Mexican Anticommunist Committee can begin its formation, making use of the work of the Guatemalan university students in exile, for which the necessary contacts would be made and then decide on its organization and activities. It is possible that it may have, the Mexican University Confederation, directed by anticommunist elements, act as such an organization, which would give us a solid backing for the work mentioned before. The measure will be oriented to form this entity and for the exclusive ends to be presented.

In regard to the Committee of Emigrants of Exiles, already in collaboration with the "Committee for the Liberation of Guatemala", it would be in charge of the activities, generally, in the Latin American campaign. It would coordinate with the anticommunist organizations that are now functioning in the Hemisphere, and also would be in charge of all particulars related to the propaganda campaign against communist penetration in Guatemala, its development and its dangers. In addition, it would be in charge of the preparation and manufacture of propaganda to be distributed outside of Mexico.

The work of these committees would be directed to:

- a. Continue the campaign in Latin America, studying the one that has been carried on, in order to check its effects within the objectives desired.
- b. Improve the plans and possibilities for executing them within the standing budget.
- c. From the mexican nationalist angle, outline the themes of the campaign against communism in the nation (action of the Mexican Committee).
- d. After the plans are reviewed, and the resources are determined, to work intensively in the selected countries according to the objectives stated in the second chapter of this memorandum, controlling the campaign and adapting it to a clearly defined and progressive program.
- e. The preparation and printing of propaganda material in accord with the specific line for this country; a

e. newspaper and radio campaign focusing the diverse events occurring in Guatemala, derived from communist control that enjoys the protection of the government and from acts related to international communism.

g. To demonstrate great activity, as a distraction or diversion movement for the government of Guatemala, obscuring the activities that develop in the Republic of Honduras.

Complying with these ideas, the work of organizing these committees should be initiated at the end of the present month, for it is not considered absolutely necessary that the campaign in the Republic of Mexico be initiated on the 1st day of December of the present year. The action can be initiated at the end of PHASE A of STAGE I, that is to say, on the 16th of the month of December.

#### IV. SECRET COMMITTEE OF NICARAGUA - BELICE

1. In this Republic, an anticommunist committee will be organized secretly. It will be composed of the persons that RUFUS selects. Because of obvious reasons, their work will be, as has been said, secret. The attention of the government of Guatemala nor that of communist organizations should be attracted, on the contrary, it should lend confidence that all the activities are concentrated in Honduras, El Salvador, and Mexico.

There will be no public nor open work done. Not even the organization of the committee should be known and its propaganda activities should be limited to the clandestine distribution of material received from the Central Committee and to the requests made by RUFUS through a special representative for certain reproductions of certain articles that may be published in the press where the other committee function.

RUFUS, through a special representative, will explain the situation wherever necessary; therefore, it will be well protected and its activities will be justified.

2. No type of propaganda will be introduced in the territory of BELICE, except, if something contrary to this is decided later. No committee will be organized nor will any other activity be carried out, except, through instructions that may later be received.

#### V. ACTION

1. By the first day of December 1953, all, absolutely all, should be ready to be put into effect (the propaganda campaign). Therefore, by this date, the general plan and the possibilities for realizing

it, should be studied and approved, after which it may be executed following the directives which will be determined. The program is flexible - can be easily adapted to the military plan.

2. Complying with the instructions sent by RUFUS and the preparations that are under way, by the 1st day of December, the committees of Honduras, Guatemala, El Salvador, and Nicaragua will be organized. The committees of Mexico will be in the process of formation and the study of the specific activities that correspond to them.

3. The Central Committee will have distributed the printing, tape recording, and reproduction machines, to which this memorandum referred, among the Committees of Guatemala, El Salvador and will send the printed propaganda material to Guatemala. The material is ready for distribution, in accord with the plans which are expressed in this memorandum.

4. The Committee of Guatemala and the Committee of El Salvador will have unfolded all the activities corresponding to their internal organization in accord with that which is stated in Points 4 and 5 of Chapter III, for Guatemala and Points 6,7, and 8 in the same Chapter for El Salvador.

5. The Central Committee and the Committees of Guatemala and El Salvador will find themselves - on the date already indicated - (1st of December) - with the possibility of initiating all the tasks assigned to them, and therefore, will have made all the preparations so that action can be started and can be developed according to the plans expressed in this memorandum. RUFUS, through the Central Committee, will send all the instructions for the direction, orientation and control of the program and will have organized the Committee that presides.

6. With the bases or foundation determined, PLAN 19 will be started on the 1st day of December of the present year, but if for some reason, the preparations to which reference is made, have not been completed, the PLAN will be initiated on the 10th of the same month, deducting those 10 days from PHASE A of STAGE I.

7. Before initiating PLAN 19, the Committee of El Salvador will complete ~~in the best manner~~, Point 7 of Chapter III, which refers to its organization and to the public declaration that should be made. RUFUS should consider the convenience of sending the equipment and machines for work and the printed propaganda which is already prepared, to Guatemala, before issuing the manifesto. In the same way, he should check that the communications with this republic are secure for future shipments of material and for all that is related to its direction, orientation and control.

## VI. ACTION: DIRECTIVES

1. The fundamental objectives of the propaganda campaign will be oriented:

to combat international communism in Latin America and  
to combat the communist government of Guatemala until it  
is overthrown.

Taking such proposals as a basis, the Central Committee, with its seat in the city of Tegucigalpa, Honduras, will send selected propaganda to the university centers and catholic organizations, the accredited diplomatic missions, student organizations and urban and rural labor organizations, and anticommunist centers and newspaper and radio establishments, state organizations and the high officials of different countries of America. This material will be published by the different committees in these countries. (Newspapers, newspaper clippings, stamps, cartoons, etc.) In this way, when the campaign against Marxist penetration in the continent gets under way, a favorable atmosphere for the liberation movement of Guatemala will be created in the nations that compose it.

2. The action against communism and the government of Guatemala corresponds, as was said before, to all the anticommunist organizations of the mentioned countries, directed by the committees referred to.

3. The Mexican Committee, in charge of the program for Latin America, will complete the work referred to in the first paragraph, developing the program specifically related to this activity.

4. The campaign embraces two aspects: the powerful struggle against communism in the international order and the internal order of each nation, and the powerful continental constructive action for the benefit of all the american countries. As to the specific action on Guatemala, this too will include the two directives: a powerful struggle against Communism and within it the determination of an ideology and a realistic program of national reconstruction. This program will make or outline the lines of immediate execution that the salvation movement proposes.

## VII. ACTION: PROGRESSIVE DEVELOPMENT

1. The execution of the propaganda campaign for the countries of Latin America will be realized following the plan proposed in Points 1, 2, and 4 of Chapter VI immediately preceding, which will be completed with the programs of work assigned to the committees that are going to operate in the Republic of Mexico.

2. The Guatemala campaign will be adapted to the stages and phases

2. of operation stated in Chapter I of this memorandum and in them, the symbols adopted by the committee of Anticomunista University Students, will stand out, followed by the serious, forceful and destructive accusation against the revolutionary governments of Arevalo and Arbenz and against international communism that has prompted and directed them, an accusation which will be made before the people of Guatemala and before the rest of the world. For this reason, the propaganda will begin with the profuse distribution of pamphlets that will contain these symbols, and an explanation of what such symbols represent in the struggle against communism, making from them the flag for the movement of "national salvation", under which should united the Christian people of the Republic, all the men and women who want to fight for the liberation of their country, and with it, their homes, patrimony and freedoms; and all those who want to maintain democratic institutions in their country, among which is found the defense of the law, the basis of all political and social organization. The symbols of GOD, COUNTRY, AND LAW AND ORDER (DIOS, PATRIA, DERECHO) should be completed with the symbols of JUSTICE, TRUTH, AND WORK. Justice, in its individual concept and in its great social concept; Truth, as an emblem of sincerity, good faith, in the realization of its high ideals, and as the antithesis of falsehood, that constitutes the standard of the communists; and Labor or Work, as a noble attribute of the human being, as a fruitful expression of the creative spirit of man, as an honor in life, as heroism, impartiality, and self-denial; and not, as exploitation of man by man or the exploitation of man by the State, as subjugation and servitude, as communism views it.

3. STAGE I is oriented to create awareness in all the sectors of the country, lifting the flag around which they should unite. For this reason, a complete understanding of the symbols should be brought to all the sectors of the country and what each represents opposing marxist action. Once this consciousness is formed, the attack against communism, which denies and destroys what each symbol represents, will come.

STAGE II intensifies the attack against communism and against a communist government, pointing out its destructive action in the moral, social and economic orders and will focus the forceful criticism on all the acts of the public administration - on the misery it has brought to the country; misery of which the working class has received the strongest impact, the crimes committed, the vandalism and the administrative pillage, the fraud, the robbery, the corruptive action, the anarchy, the dictatorship, the tyranny and the despotism, the ridicule of the masses, the squandering of State funds, the neglect of public health and social security, et etc. All the defects should be uncovered, naming those responsible.

STAGE III will be oriented to urge the people to take action against all those responsible for the state in which Guatemala finds itself, so that they will take up arms to overthrow the government, punish the guilty, and eradicate - completely and definitely - communism - lending trust, faith and security to the masses, of the high ideals and generous proposals that incite the men who direct and carry out the revolutionary movement. The people should be



inspired with great patriotic fervor and with a great fighting spirit.

When the desired ends are achieved the campaign will have realized the conceived plans, ~~and at that time the action will be suddenly cut, to leave the government and the communists disconcerted.~~ At that moment, PLAN 20 will begin.

All the preparations for military action should be completed when STAGE III begins, so that we can act immediately, at any moment in which the people, incited by patriotic fervor, launch into battle.

#### VIII. PLANS OF ACTION

##### 1. STAGE I - PHASE A - The campaign begins:

The El Salvador Committee makes its organization public and issues the vibrant and ingenious manifesto which is referred to in Point 7 of Chapter III of this memorandum. The press of El Salvador, Honduras, and Guatemala publish it and print it on handbills which are distributed profusely throughout Guatemala. Examples will be sent by the Central Committee to the different countries of Latin America. (1st of December) The manifesto will be broadcasted by the Stations of El Salvador and Honduras.

The Committee Guatemala will begin to distribute the propoganda, of blue color, that contains the symbols of GOD, COUNTRY and LAW AND ORDER troughout the Republic.

The Committee of Anticomunist University Students, CEUA, will publish the first issue of its newspaper adpoting the symbols of GOD, COUNTRY, AND LAW AND ORDER, inserting an editorial, on the first page that explains what such symbols mean and represent in the struggle against communism.

In all the independent presses of Guatemala, the article which is referred to in the preceding point will be reproduced occupying a complete page in which a stereotype plate (clise) will be inserted containing the symbols. This will be repeated at the beginning of each one of the phases that make up the three stages.

In the independent newspapers contracted, the two first articles will be published, which will comment on the constitutional precept which prohibits ~~the~~ formation and function in the Republic of a political organization of an international or foreign character. (article 32 of the Constitution).

On a commercial radio station of Guatemala, an article defining what the symbols GOD, COUNTRY, and LAW AND ORDER represent will be read everythree days.

The press of El Salvador and Honduras will reproduce the article on the explanation of the symbols with lengthy commentaries.

CEUAGE will reproduce the manifesto of the Committee El Salvador and the article to which the previous point refers, making the corresponding comments and ~~presenting~~ <sup>adding</sup> the symbols with JUSTICE, TRUTH, LABOR.

During this Phase, the press of El Salvador, Honduras, and Nicaragua will publish at least two articles related to the communist penetration of Central America and the Caribbean.

The Mexican press will comment at the end of this PHASE on the movement that has been initiated focusing the problem of communist penetration in the Continent.

2. STAGE I - PHASE B - The campaign continues (17 of December to the 31st of December 1951)

The Guatemalan Committee begins to distribute yellow colored propaganda that contain the symbols: GOD, COUNTRY, AND LAW AND ORDER, throughout the country.

CEUA publishes its second and third issue inserting the stereotype páte (clise) that contains the symbols and increasing the significance of these. It will add the symbols: JUSTICE, TRUTH and LABOR, publishing works on the stand and ideology of their organization in accord with said symbols. It will define its political position and repudiation of the past and of the governments of the revolution.

The independent press will make explanatory comments on the new symbols that reveal the ideology of CEUA, in relation to the ~~Communist~~ <sup>Communist</sup> movement under way.

The independent press will publish a cut (clise) of the symbols with the explanation of each, occupying a complete page.

The independent newspapers, contracted, will publish articles on Article 32 of the Constitution and on the manner in which communism infiltrated the country and took over the direction of the sindical movement of Guatemala.

The Catholic newspapers, Verbum and Social Christian Action, will publish editorials on the symbols: GOD, COUNTRY, and LAW AND ORDER, focusing them from a Catholic point of view and publishing ~~also~~ the clise that contains it.

The commercial radio station contracted will read, every three days, the articles on the significance of the symbols and the explanations prepared on the new ones: JUSTICE, TRUTH, WORK and will broadcast, especially, the declaration of CEUA on its ideological position and its definite political position.

The El Salvador and Honduras press will publish articles on the dangers of communism in their respective countries, on the Canesa charge at the ODECA and on the withdrawal of Guatemala from the Organization of Central American States. Also, it will analyze communism opposing Christian beliefs, the concept of Country and in regard to the democratic institutions of the American states.

The Nicaraguan and Panamanian press will reproduce some of the articles referred to in the preceding point. The independent press of Guatemala will reproduce the articles that they consider of greatest interest, making commentaries based on them.

CEUAGE, confirming its fighting stand, will define the basic principles of a political program which is ready to aid and materialize in Guatemala, basing such a program on the fundamental ideas contained in the memorandum "General Ideas on the Ideology, Organization, and Function of a New Government in Guatemala". In its editorials it will focus communist action opposing each one of the symbols that constitute the flag.

The Canesa programs will begin broadcasting on a commercial station of El Salvador. The plans for the anticommunist campaign in this country should be completed in this stage in order to execute them in the next stage.

The Mexican press will present commentaries regarding the symbols that represent the anticommunist campaign of Guatemala, and in view of the communist expansion which is effecting the solidarity of the Continent, it will appeal to all the American States to unite in a movement for the defense of democracy.

3. STAGE I - PHASE C The campaign continues (1st to the 15th of January of 1954)

The Guatemala committee begins to distribute its coffee colored propaganda, with the symbols: GOD, COUNTRY, and LAW AND ORDER. The propaganda in blue and yellow colors should be completely distributed in all the Republic (propaganda referred to in PHASE A and B). The propaganda should be placed in the windows of homes, automobile windshields, buses, streetcars, railroad cars, walls, lamp posts, show casas, park benches, churches, public buildings, professional offices, railroad stations, theatres, restaurants, hotels, markets, taverns, boarding houses, ranch houses, stores, barber shops, beauty salons, shops, bars, pool rooms, etc.

CEUA publishes its fourth and fifth issues with its permanent section on the significance of the symbols: GOD, COUNTRY, and LAW AND ORDER, JUSTICE, TRUTH, and WORK, inserting the cut which has the first three. Within its ideological stand, it strongly attacks communism as a totalitarian system that destroys freedom and democracy. It focuses communist action against all christian beliefs, against citizenship, against the political organization of a State and as the instigator of class struggle.

The independent press will publish an explanation of the symbols - occupying a complete page, including the cut (clise) which contains the symbols: GOD, COUNTRY, and LAW AND ORDER/

The anticommunist press, under contract, will publish articles on the unlawfulness of the organization and function of the communist party in Guatemala and on the action of this organization in the beliefs, education, family and citizenship, and will attack the government as the responsible party for the anarchy enthroned in the country.

The Catholic newspapers, Verbum and Social Christian Action, will focus the social problems of atheist communism and its action against Christianity and its destructive action in matrimony, in the home, in the family and in the Country.

The contracted commercial radio station will broadcast the articles of greatest interest and will comment on them in programs that will be developed every two days.

The Salvador and Honduras press will reproduce the articles of greatest importance so that they can be published in Guatemala, focusing the communist problem within their territory, making a general appeal to the people to cooperate in the resolution of the social problems in conjunctive action with the governments. It will also publish works on the communist penetration of Central America and the Caribbena, carrying on an educative labor to create an awareness of the dangers.

The Nicaraguan press and that of Panama will reproduce the articles of greatest interest published by the Guatemalan, Honduran, and El Salvadoran press, making the commentaries that support the themes exposed in the said publications.

CEUAGE will continue to develop their ideological campaign focusing the themes; LABOR, INDIVIDUAL, FREEDOM, EQUALITY, and JUSTICE, in accord with the ideas stated in the political memorandum written in Tegucigalpa. It will also continue its campaign focusing communist action opposing the symbols that constitute the flag and will exhibit the acts of the government of Guatemala and of the communists enthroned in that country.

The Canesa programs will be broadcasted on a commercial station in El Salvador and the station Ubeda will initiate programs criticizing communism and programs of reconstructive action.

The Mexico press will continue its commentaries on the anti-communist campaign which is being carried on in Central America, aiding and supporting the themes that it considers of greatest interest and will continue its work of creating consciousness or awareness in the Latin American countries, so that, united for the defense of democracy and of continental solidarity, they will fight, unitedly, against communist penetration of the Hemisphere.

On the 10th of January, the Guatemalan Committee will initiate the distribution and placing of the stamps that contain the symbols, throughout the Republic, placing them in all the public places mentioned in Paragraph 1 of this Phase and also, in the government offices. (Ministries, general management, Rent and Custom Administration, hospitals, State Banks, courts of Justice, Departmental buildings, Management and Commissariats of the Civil Guard, Army barracks, Military Airports, Municipalities, Agrarian Departments, Administrative Departments of Labor, Labor Inspection, the Presential House, etc.) Also, they will be pasted on all kinds of vehicles, correspondence, packages, store counters, union offices, farm union offices, the communist party offices, and the offices of the revolutionary parties, colleges, etc.

4. STAGE II PHASE A The action continues (16th to 30th of January 1954)

The placing of stamps in the locations named, continues throughout the Republic. RUFUS will keep 10,000 stamps for the Central Committee, 10,000 for the Mexico Committee and 10,000 in reserve for use at the time designated later.

The distribution of propaganda with a distinct format containing the symbols, of yellow background, will begin.

The independent press, as in the other Phases, will publish a complete page with explanation of the symbols: GOD, COUNTRY, AND LAW AND ORDER, opposing communist action, inserting the cut (clise) containing these.

CEUA is converted into a bi-weekly and will publish - during this phase - the issues 6,7,8 and 9 with its permanent section on the significance of the symbols GOD, COUNTRY, LAW AND ORDER. In the separate section of the same issue of CEUA, another clise will be published containing the symbols JUSTICE, TRUTH, AND WORK with an explanation of what each one represents within the ideological position

that the Committee maintains. The attack on communism as a totalitarian system that destroys and corrupts the individual, that annuls the most elementary rights of man and spreads hatred and discord throughout the country and creates misery and slavery for the worker, should be continued with great force. The attacks against government acts and communist acts within the country, should continue, showing the people the frauds committed in the resolution of the social problems.

The independent press will continue its campaign on the illegality of the communist party in Guatemala and on the destructive action of this party in all the problems in the social, political and economic order. It will develop the themes related to Christianity, the education of the younger generation - and to the disintegration of the family and citizenship attacking the government as responsible for such work.

The Catholic newspapers, Verbum and Social Christian Action will continue their campaign against atheistic communism and its (communism) action against Christianity and all the institutions created and maintained by the catholic religion. It will develop new themes on communist action in the home, morals and citizenship. (The Committee of Guatemala will offer economic aid to these newspapers so that they can increase their circulation and convert to a bi-weekly and so that each newspaper may circulate as widely as possible in the nation.)

The contracted commercial radio station will broadcast articles and special works that will be prepared on hour programs broadcasted every day.

The press of El Salvador and Honduras, in addition to reproducing the articles of greatest importance published in Guatemala, will continue treating the internal problems in view of communist penetration, focusing national events and denouncing the Marxist activities discovered up to now and those which will be revealed in the future. In this way, the press of these Republics will develop themes on the dangers of falling under the control of Soviet imperialism. Dangers that lurks for Central America and the Caribbean.

The press of Nicaragua and Panama will continue reproducing the articles selected from the newspapers of Guatemala, Honduras, El Salvador and Mexico and making commentaries supporting the themes developed in them.

1 CEUAGE is converted into a bi-weekly and increases its circulation and continues its attack, denouncing the crimes of the revolutionary governments of Guatemala and showing that the laws decreed in events of a social nature constitute political arms in the hands of the communist state to destroy private industry,

create legions of unemployed and extend the misery of the diverse sections of the country. It will have a section exposing the leading public officials, army officials and labor and farm leaders, publishing their photographs and histories on their political and professional lives. Their ideological campaign will continue developing the themes related to: LABOR, CLASS STRUGGLE, SOCIAL SECURITY, FAMILY, CULTURE, AND SOCIAL ASSISTANCE, in accord with the ideas contained in the political memorandum in RUFUS's possession, making a comparison of the actual state of these problems in Guatemala and what the movement for National Salvation proposes.

The Canesa programs will continue being broadcasted with greater intensity in El Salvador; the Station Ubeda will increase its action of criticism of international communism and its specific campaign in Central America and the Caribbean. It will also use the feature articles in CEUAGE and CEUA on the social and political situation.

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The press of Mexico will continue commenting on the anti-communist campaign in Central America making a general appeal to the Mexican anticommunist organizations to cooperate in this work and will deal with new themes related to Soviet imperialism and American Solidarity.

The Central Committee of Honduras, and the Jurisdictional Committees of Mexico, and El Salvador will prepare handbills, cartoons, comic books, personal letters, stamps and black propaganda against international communism and the Guatemalan government for distribution at a later designated date.

5. STAGE II PHASE B The campaign continues. (31st of January to 14th of February 1954)

The distribution of stamps continues in the places already mentioned.

The propaganda, with a distinct format, containing the symbols will be distributed throughout the country, using those with a coffee-colored background.

The independent press, as in the previous phases, will publish on a complete page, the explanation of the symbols: GOD, COUNTRY, and LAW AND ORDER, opposing communist action in Guatemala and inserting the clise or cut that contains them.

CEUA will publish numbers 10,11,12 and 13 with its permanent section on the significance of the symbols: GOD, COUNTRY, and LAW AND ORDER and in the separate section will insert the cut with the symbols: JUSTICE, TRUTH, and LABOR with an explanation of its contents. The editorials will attack communism organized

as a party in Guatemala and will accuse them, before the people, of the corruption that has invaded the country and the state of anarchy in which its inhabitants live. It will denounce the manner in which the Communist Party seized control of the sindical organizations and the farm unions and took control of the revolution-ary parties and then the government. It will point out that the President, the Congress of the Republic and the courts find them-selves under their control. It will point out the process followed in order to get control of all the key positions of the public administration, the coup d'etat of the judicial body, the control of the labor tribunals and of the agrarian organism and the direction of the Social Security Administration and public education. It will record the exploitation of the people through their monopoli-zation of sugar and other products, the impunity that the public officials enjoy in the transgressions and crimes committed, and the bloody mockery of the democratic institutions in the country. It will include the ideology and program that CEUAGE is presenting and will make an appeal to the anticommunist people of Guatemala to unite, under the flag of GOD, COUNTRY, and LAW AND ORDER, in the university movement in their struggle to eradicate communism in Guatemala.

The independent press of Guatemala will include the themes related to international communism, imperialism and its tactics in establishing military bases of operation on the American continent to prepare for the initiation of the Third World War. Also, it will focus themes on how the communist parties of the different countries are directed by the great Moscovite communist party; and therefore, for these reasons, delegations from these parties travel constantly to Moscow and to the other countries where the directive centers of the great international organization operate, and for these same reasons, the congresses for peace, which really constitute congresses for war, have an international character. Their attacks on the arbitrary acts of the government, the laws inspired by communists and the ruling anarchy will continue, as well as comment on the international situation of Guatemala, created by the communists.

The Catholic Newspapers, Verbum and Social Christian Action will continue developing the themes that are expressed in the previous phase and will make an appeal to the Catholic people to unite in the crusade for national salvation. The extra copies of these newspapers will be distributed among the dependent committees of the central organization of Guatemala. (Free distribution).

The commercial radio station contracted by the Guatemala Committee will continue broadcasting the particular articles for these programs and publicizing the articles of the Guatemalan press and the Republics of El Salvador, Honduras, and Mexico.



The press of El Salvador and Honduras will begin its campaign directed to show the existence of a base for international communist operations in Central America, and that from this base Marxist penetration is radiating into their territories. It will denounce the organizations formed in Salvadoran and Honduran territory by international communists that depend on a central that operates in Guatemala. It will also advise the government of these countries and the people who oppose the totalitarian system to take action to prevent the continued expansion of communism and to defend their democratic institutions. It will continue its work of creating awareness and the need to fight against communism, pointing out the constructive lines that should be followed to combat the misery and poverty existing,

The press of Nicaragua, Panama, Colombia, and Venezuela will concern themselves with the anticommunist movement that will be developed in Central America, making favorable comments on this campaign.

CEUAGE will be published as a tri-weekly with sufficient circulation to be distributed profusely throughout the Republic of Guatemala and can be read in the distinct sectors of the other countries of Central America and the Caribbean and be sent to the nations of South America and Mexico. It will continue treating the subjects that are specifically pointed out for this newspaper in PHASE A of this second stage; increasing its attack on the government of Guatemala, its public officials, the responsible army officials, national and foreign communist leaders, etc. It will publish photographs, cartoons, personal histories, etc. In its ideological campaign it will incorporate the themes related to the ECONOMY, THE LAND, AND COOPERATIVESM, in accord with the ideas exposed in the political memorandum in RUFUS's possession, of which mention has already been made. It will comment on the action of CEUA and will uphold the initiative of national unity under the symbols: GOD, COUNTRY, and LAW AND ORDER.

The Canesa programs in El Salvador will continue being broadcasted using themes similar to the ones pointed out in this phase; and the Station Ubeda will begin its attack against the communist government of Guatemala. The programs of this station will be daily, during this PHASE.

The Mexico press will continue its work directed at the Mexican anticommunist organizations, so that they will back the anticommunist movement of Central America and will reproduce the articles from the Guatemalan, El Salvadoran, Honduran press, in which the themes pointed out in this PHASE will be incorporated - and will insist that the plans of international communism are directed toward the destruction of American Solidarity.

The Guatemalan Committee will begin to distribute the propaganda prepared by the Committees of Honduras, El Salvador, and Mexico, containing cartoons, photographs, and comic books in color with stories with psychological effects, propaganda which should follow communist action on what the symbols signify. (The Russian boot (of Molotov's) on the symbolic cross. - Russian bears ripping the national flag. - Arbenz giving up the Guatemalan territory. - A map of Guatemala leading to the Soviet. - A communist Guatemalan dressed in the Russian outfit, tearing the Constitution. - An International Communist dictating the Agrarian Law to the Red Guatemalan leaders, among which Arbenz will be featured. - Communist Guatemalans: Pellecer, Arbenz, Gutierrez, Fortuny, Cardoza, Solorzano, etc. burning the churches and destroying the images. etc.) The comic books can be used for graphic histories, developing these themes, to be distributed among the indigenous population.

The Central Committee will complete the material which is to be distributed by the clandestine stations within and outside of the territory of Guatemala: short notes in which one theme will be constantly repeated, of great psychological effect; the voice of the grave (Arana); short proclamations for the Catholic population, for the army, for the anticommunist groups, for our organizations, etc.; short articles on the symbols; and notes on the salvation of Guatemala and the organization of a government which will produce the democracy and social justice; at the same time, aid the development of wealth for the benefit of all the inhabitants of the country. Also, it will prepare works that will contain prayers in which the Creator is asked to save Guatemala from communist domination. Other themes.

6. STAGE II PHASE C The campaign continues. (from the 15th to the 28th of February 1954)

The placing of stamps in all the places already designated. The propaganda with the distinct format, of blue background, that has the symbols, will begin to be distributed profusely throughout the nation.

The independent press, as in the previous PHASES, will publish a complete page of explanation of the symbols: GOD, COUNTRY, and LAW AND ORDER,

The Committee of Guatemala continues distributing the propaganda prepared by the committees of Honduras, El Salvador and Mexico; cartoons, photographs, comic books in color, etc.

The CEUA will be converted into a tri-weekly and publish numbers 14, 15, 16, 17, 18 and 19 with the permanent section on the symbols: GOD, COUNTRY, and LAW AND ORDER and in a separate section: the symbols: JUSTICE, TRUTH, and LABOR and an explanation of each. The development of specific themes assigned to it in the previous phase will continue, beginning to show or point out the persons responsible for the spiritual and material sufferings that

that the people of the nation are undergoing. The support work for the ideology and program which CEUAGE is promoting will continue as well as the one directed toward the unification of the anticommunist people in the crusade against communism. Sketches or drawings and cartoons will be inserted and actual happenings will be discussed, the government will be attacked, etc, in order to check the campaign that is being developed. The newspaper will increase its circulation to whatever number may be necessary in order that it may be read in the diverse sectors of the country.

The independent press of Guatemala will continue developing the themes that are specifically pointed out in the preceding stage, analyzing and commenting on the current events of that period, also. The attack on Communism and the government should increase in its potenciality.

The Catholic newspapers, Verbum and Social Christian Action, will continue developing the themes that are designated in the previous phases of this stage, including themes such as: the excommunication of the communists; the atheism, insults, and taunts which the Catholic missions in Communist China and in the other countries under Soviet control have been the victims of. They will also elaborate on current subjects and will instruct the Catholic populace to join the crusade for the defense of their religion. The extra copies will be received by the Central Committee of Guatemala for distribution. (Gratis).

The press of El Salvador and Honduras will intensify their work on the themes exposed in the preceding phase.

The press of Nicaragua, Panama, Colombia, Venezuela, Cuba, and the Dominican Republic will comment on the anti-communist movement creating awareness of the work being developed.

CEUAGE will intensify the development of the themes designated in PHASES A and B of this stage, and its political action will focus: THE ECONOMIC AND INDUSTRIAL REGIME OF THE STATE AND THE ECONOMIC AND CULTURAL AID TO THE MUNICIPALITIES, in accord with the ideas contained in the political memorandum in RUFUS's possession.

The Canesa programs will continue developing in a progressive manner and those of radio Ubeda will continue broadcasting twice a day.

The Mexico press will also intensify its campaign.

7. STAGE III PHASE A The program continues its progressive development. (From the 1st to the 10th of March 1954)

The placing of stamps continues in the manner and places

indicated in the PHASES of STAGE II.

The propaganda with the accusing hand (Yo acuso) begins to be distributed profusely throughout the country.

The Committee of Guatemala continues distributing the propaganda printed by the Committees of Honduras, El Salvador and Mexico. (Cartoons, photographs, comic books in color, etc)

The independent press of Guatemala publishes a complete page of explanation of the symbols: GOD, COUNTRY, and LAW AND ORDER, inserting the clise containing these.

CEUA is transformed into a daily with its permanent sections on the significance of the symbols GOD, COUNTRY, and LAW AND ORDER and JUSTICE, TRUTH and WORK with the insertion of the corresponding clises. The specific themes assigned to it in the previous Phases will be continually developed, pointing out the persons responsible for the situation that confronts Guatemala. The work directed toward national unification in the struggle against communism will be more intense. New drawings and cartoons will be inserted and the acts of the government will be criticized severely. The anarchy in the public administration, the corruption of the officials and public workers, and the insecurity in which the inhabitants of the country live, the development and the increase in crime and the government's failure to control it, the increasing wealth of the revolutionary leaders, the misery which has spread over the country, the precarious situation of all the credit centers, the squander of public funds, etc. These are themes that can be elaborated on in the articles.

The independent press will continue the development of the themes that are specifically outlined in the distinct phases of Stage II, adding those that are pointed out in the preceding paragraph.

The Catholic newspapers, Verbum and Social Christian Action, will intensify its work as designated in Stage II. (The Committee of Guatemala will request that these two newspapers be converted into tri-weeklies, and, if necessary increase their circulation through the economic assistance that may be necessary.)

The press of El Salvador and Honduras will increase their efforts in persuading the governments of these countries to take adequate measures to stop communist penetration directed by the Central that operates in Guatemala, and of which the most important officials of the government are part.

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The press of Nicaragua, Panama, Colombia, Venezuela, Cuba and the Dominican Republic continue their support work for the anticommunist movement and will mark Guatemala as the base of operations for the Soviet.

The Committee of Guatemalan Anticommunist University Students in Exile, will issue a manifesto - full of patriotic fervor - to the people of Guatemala, urging them to unite under the flag of GOD, COUNTRY and LAW AND ORDER and thereby drive out the foreign communists and urging them to fight for the re-establishment of the supreme command of the Constitution, trampled on by the Guatemalan communists that seized control of the power and will ask the non-corrupt portion of the Army to fulfill its high obligations imposed by the Fundamental Charter of the nation and the Constitutional Laws of the same. This manifesto will be printed on handbills, introduced and distributed clandestinely in Guatemala and sent, in this way, by airmail to all the heads and officials with power, pasting the stamps, of which RUFUS has 10,000 in reserve, on the envelope closures.

CEUAGE, the Honduran newspaper, will intensify its campaign on the themes and following the directives outlined in Phases A, B, and C of Stage II. It will insert the manifesto referred to in the preceding paragraph and will openly accuse the principle public officials of being communists, making them responsible for the situation in Guatemala which has provided them with power and riches, impunity for their crimes, and for betraying the people and placing the country under Soviet power. The red page will take on a stronger color. In the development of the ideological program, it will focus the PRESENT INTERNATIONAL POLICY, and will explain the orientation of the that the Movement for Salvation follows, in accord with the ideas outlined under the title INTERNATIONAL POLICY in the memorandum which RUFUS has.

The Anticommunist Unification Party (PUA) will issue a manifesto in Guatemala uniting it to the movement of liberation under the symbols GOD, COUNTRY and LAW AND ORDER, and will make an appeal to all its affiliates to unite in the crusade against communism. The manifesto should be patriotic and powerful.

The Canesa programs will continue intensifying its accusations against Guatemala and the radio Ubeda will transmit and comment on the manifesto of the Committee of Students of Honduras in its two daily programs.

The Mexican press will continue intensifying its action in accord with the lines pointed out in Stage II,

The Committee of El Salvador will begin sending anonymous letters to the principle directors of the communist party, denouncing the betrayal of the party by some of its leaders through personal ambitions for the presidency of the Republic of Guatemala. They will show that such information has been obtained from the Salvadoran Communist centers and that the person writing is a member.

The printed prayers asking the Creator to save Guatemala from the claws of communism will be profusely distributed in Guatemala, asking the people to repeat them at least twice a day.

The radio station in the service of the committee will make the request referred to in the previous point, and will broadcast short programs directed toward the unification of the people in the struggle against communism and against the government that is its highest exponent.

The Committee of Guatemala will begin to develop its rumor nets - such as: "In cabinet meetings which communist leaders are attending the expulsion of the Archbishop and all foreign Catholic priests will be discussed" - "The government is going to put into effect the economic emergency law, to control all the deposits that the Guatemalans and foreigners have in the banks both inside and out of the country". - "The government is considering the extension of forced expropriation of all cultivable lands to be paid with bonds redeemable in 25 year payments". - "A tax on all capital is going to be considered by the Congress in its regular sessions". - "The Communist popular Militias which have received instructions and military training - with the aid of the Legion of the Caribbean- are going to take over Headquarters, as the army (leaders, officers, and soldiers) will be mustered out." - "Arbenz, pressured by the Communists, is going to prohibit the celebration of Holy week in the Country". - "Soviet Military missions are ready to come to Guatemala to occupy the positions of leaders and instructors in the Army". - "The houses built by the government for the leaders and officers in the Army are going to be given to the officers of the Popular Militias and those of the Legion of the Caribbean". - "Arbenz and the communists are discussing the way to transfer funds of the Army to the Communist Party". - "The government is considering the expulsion of all the military men that have not enlisted in the Communist Party". - "The agents of the Civil Guard that have not enlisted in the Labor Party of Guatemala are going to be replaced by true Communists". - "Changes in the Cabinet are expected, giving the Ministry of Education to Victor Manuel Gutierrez, Foreign Relations to Luis Cardoza y Aragon, Agriculture to Carlos Manuel Pellecer, Economy to Jose Manuel Fortuny, Defense to Miguel Garcia Granados, Rental to Ernesto Capuano, and Public Health and Social Security to Doña Maria Villanova de Arbenz, leadership to Alfonso Solorzano, and confirming Colonel Aldana Sandoval's position in Communications" - "The Sisters of San Vicente de Paul are going to be removed from all health and aid centers, substituting them with titled nurses and persons that have finished their courses in the schools of Social Services" - etc.

The radio station of the Central Committee will initiate its

programs against Guatemala, functioning in a clandestine way. These programs will develop themes directed toward the insurrection of the government.

8. STAGE III PHASE B - The campaign begins to reach its maximum development. (From the 11th to the 20th of March of 1954)

The placing of stamps continues.

The propaganda "Yo acuso" with the figures of Arevalo, Arbenz, and Aldana Sandoval, will be distributed throughout the country.

The Guatemala Committee will distribute the propaganda printed by the Committees of Honduras, El Salvador, and Mexico. (Cartoons, photographs, comic books, prayers, pamphlets, etc.)

The same Committee will begin its campaign of black propaganda.

The indicated committee will initiate and actively develop the plan to create distrust, division, suspicion and doubt in the Army, among Communist Party leaders, among the leaders of the revolutionary parties, among the labor and farm organizations, and among the officials of the very government. Examples: letters sent to the Army chief of headquarters in the Capital informing him that he is going to be transferred to the base in Coban. Letters to other commanding officers of other quarters in the Capital informing them that they are going to be replaced by other military men - intimate friends of theirs - who are requesting that the positions that they now have, be given to them. Notes letting them know that their intimate friends have been named to watch them as they are not trusted. A letter sent to Gutierrez telling him that Fortuny is conspiring against him or vice versa. Reports to the Communist Party leaders letting them know that Carlos Manuel Pellecer is trying to win over the workers as he is thinking about presenting his candidacy for the next election. Letters to Aldana Sandoval telling him that Arbenz will support Captain Martinez as the official candidate in the next electoral campaign. etc.

A newspaper flier - small - will be published in a clandestine manner, inciting the people to drive the communists from all public positions and inciting the Army to unite with the masses that repudiate Communism in order to save Guatemala from a bloody, disastrous civil war. It will show or picture Arbenz as the head of communism in the nation and as the one responsible for all the grave ills of the Republic. It will accuse all communists of being traitors to their country as they are giving Guatemala over to Soviet domination, and that the people should rise to punish those who have sold the Country to a foreign government.

The Committee of Anticomunist Workers, the Committee of Market women and the Committee of Post Primary Students of Guatemala, will

develop plans to create distrust, division, suspicion and doubt in the Army, government, communist party, revolutionary parties, labor organizations and farm organizations, etc., in accord with what is expressed in the preceding phase.

CEUA will intensify its attacks as outlined in the preceding phase related specifically to this flier.

The independent press of Guatemala will intensify its campaign following the set rules in the preceding phase.

The Catholic newspapers, Verbum and Social Christian Action, will ask the Catholic people to unitedly pray to the Creator asking him to aid in the salvation of Guatemala and to free her from the horrors of a civil war. (All extra copies will be received by the Committee for free distribution.)

The radio station at the service of the Committee will open its programs with the sentence "God save Guatemala - GOD, COUNTRY and LAW AND ORDER". On its morning, afternoon and night programs it will broadcast the articles prepared; the articles of greatest importance from the Catholic newspapers, CEUA and the independent press, as well as from CEUAGE, the press of Honduras, El Salvador and Mexico; and one of the selected prayers; closing the program with the same sentence: "God save Guatemala. GOD, COUNTRY and LAW AND ORDER". (It has three programs daily - one hour each).

The press of El Salvador and Honduras will intensify their action accusing the government of Guatemala of directing and financing the subversive campaign of communism in other territories, and that such acts constitute an effective intervention that destroys its sovereignty.

The press of Nicaragua, Panama, Colombia, Venezuela, Cuba and the Dominican Republic will comment on the situation of the Guatemalan people struggling determinedly to remove the base of operations for the Soviet in Central America and the Caribbean from their country. The commentaries should show sympathy and support of the people struggling for their citizenship and for the defense of their democratic institutes.

The Mexican press will take the same position, focusing the problems of Soviet imperialism on the American continent.

CEUAGE, Honduran newspaper, will publish the manifesto of the PUA, the Market Women, the Catholic workers, and Post Primary Students, and will comment on the latest events in Guatemala. Its accusations will become stronger. It will give information on the development of the crusade against Communism. In the presentation of their ideological program, it will focus "The Institution of the Army", developing the ideas contained in the



political memorandum in RUFUS's possession.

The Canesa programs will continue intensifying the themes designated for the press of Honduras and El Salvador - aimed against communism and the government of Guatemala.

The Committee of El Salvador will issue its manifesto to the people of Guatemala encouraging them in their struggle against communism and the government, and under the symbols: GOD, COUNTRY, and LIBERTY, it will unite in the crusade for the re-establishment of democratic institutions in the country. This manifesto will be printed to be circulated more profusely and distributed or broadcasted by the Station Ubeda.

The radio station of the Central Committee, operating clandestinely, will continue its action against the government of Guatemala and the communist enthroned there. The Station Ubeda, of El Salvador will change its frequency in order to operate secretly, following the same directives for the radio station of the Central Committee. These two stations will operate as if they were installed in the territory of Guatemala (clandestinely) and their action will be intense and repeated, like the pounding of a hammer. Examples: PROGRAM A. "Catholic people of Guatemala: Communism denies the existence of God and tries to destroy our religious sentiment that makes us spiritually strong. Let us fight against Communism". - "Fellow citizens: Communism is destroying our ideal of citizenship, giving our nation over to the control of a foreign nation. Let us fight against Communism." - "Urban and Farm Workers: Communism has infiltrated your sindical organizations, imposing the dictatorship and tyranny of their leaders". - "Parents: Communism tries to take control of the public schools and private colleges to educate your children in the Marxist doctrines that deny the existence of God, the unity of family, christian morals, and imposes its cult on the State. Let us fight against Communism". - "Guatemalans: Communism urges class struggle, hatred among brothers, disintegration of the masses. Let us fight against communism". - "Guatemalans: Communism has trampled over our symbols of GOD, COUNTRY and LAW AND ORDER, attacking our Catholic faith, our national unity and our democratic institutions. Let us fight against Communism". "Citizens: Communism has brought misery to the suffering people of Guatemala, has created legions of unemployed that are suffering from the Horrors of hunger, and, are now raising the cost of living to foment despair in your homes. Let us fight against Communism".

Program B: "Military Compatriots: Communism has corrupted the military leaders in command, has destroyed the comradeship in your ranks and has created distrust among you. Let us fight against Communism". "Army of Guatemala: your leaders find themselves in the service of international communism and have given the nation over to a foreign government. Fight against communism". -

"Army of Guatemala: Communism has not succeeded in corrupting the officials and soldiers and in their defeat are training Popular Militias to fight against you. Fight against Communism".--  
"Army of Guatemala: the country entrusted you with the defense of its institutions and gave you the duty to maintain them; Communism functions in the territory with the support of the Commander in Chief of your Institution against the mandates of the Fundamental Charter of the Country. Fight against Communism". etc.

Program C: "People of Guatemala: Communism controls all the State organisms, united, we will expulse the communists that have taken over the power". - "People of Guatemala: The government has defrauded your rights on converting the Labor Code into an instrument in the service of Moscow and its Guatemalan puppets. Fight against the Government." - "People of Guatemala: The Agrarian Law issued by the Communists is extending the misery of the country, the government has defrauded us. Fight against the Government." - "Fellow Citizens: The government squanders the people's funds on fairs, orgies, and in the sending of Communist delegations to China, Vienna, Budapest and Moscow, on fomenting Communism in the brother countries of Central America and on the insatiable enrichment of the high officials and public employees, on the leaders with unconditional control in the communist party, on the leaders of the revolutionary parties and on the leaders of the Legion of the Caribbean, while in our hospitals, your wives, your children, your fathers, your brothers lack even the cheapest medicine because of lack of funds to buy them".

Each one of the programs has a certain purpose and the prime one is to impulse the people to overthrow the government and eradicate Communism completely and definitely in Guatemala. In the same manner, there will be special programs showing the disintegration within the ranks of the Army, government, and political parties, showing that the hour for the liberation has come, that the least responsible ones can still be saved if they unite in the struggle to overthrow the actual regime, and that the Army, free from responsibility, that repudiates communism, should unite with the people to launch into battle. It will be repeated on such programs that the majority of the Army is with the people and not with the traitors that unlawfully hold the power.

Also, in these programs, it will be made known that the Guatemalan communists and foreigners are preparing to flee into the legations and embassies, abandoning those who up to today have followed them and that the people should prevent their fleeing. The psychological impact of these programs has to be great and to achieve this, the themes should be well chosen and hammered into the minds of the persons for whom the campaign is directed.

The two clandestine radio stations of Honduras and El Salvador operate from 5 in the morning until 12 at night, daily. In regard to the programs referred to they will include: The broadcasting of the tape recordings and records with the "Voice from the Grave" (Arana). This program is opened with 12 bell tollings, or with repeated echos of bells tolling and then Coronel Arana will speak "It is --- o'clock, the end of Arbenz's government and his betrayal of Guatemala, approaches. Let the traitors tremble, let the assassins of the people tremble, let those who sacrificed me because I opposed their nefarious designs, tremble". - The ~~stages~~ <sup>bell tolling and</sup> of the voice from the grave is repeated and read to the people, the army, the government and the assassins. These programs should be carefully prepared so that they will produce the psychological effects desired. In these programs, there will be a clandestine broadcasting station working in coordinated action with the rest. (I, Guatemala). Patriotic songs, brief proclamations, prayers, and attacks as well as concrete accusations will be inculcated in these broadcasts.

A simulated communist organization using paper and envelopes stamped with the hammer and sickle will send letters to the communists, leading elements in the Army and to persons deemed advisable, to create suspicion, division and doubts. The places in which this fake organization will operate will be designated by RUFUS, as well as the persons to whom it is to be sent. these letters.

The organization that comprises the plan will begin to send letters from Mexico, Central America, South America and the Caribbean to elements of the army, officials of the government and leaders of the revolutionary parties, selecting the persons to whom they should be sent. These letters are of various types, some threatening, others repudiating the communist action of the government, others accusing them for the situation in the country and finally others creating or forming consciousness. They will reveal that in all these countries the true situation that confronts the Republic and the repudiation of the regime that governs it is known. On the envelopes of the letters that are deemed advisable, the stamps with the symbols will be pasted, using the reserve in the distinct committees.

The Catholic organizations of Guatemala under the plan of "God Save Guatemala" will request masses in the main churches of the Capital, departmental heads and wherever there are congregations to pray to God to save the nation from the serious ills that Communism has brought, saying prayers, after the masses, prepared by the Catholic priests. The invitations to these masses will be made by means of the press, radio and handbills. They will organize rogations with the same purpose, inviting all by the same means. with the required anticipation, the arrangements should be made in the churches for the development of this plan which covers this stage and the following one.

9. STAGE III PHASE C -PLAN 19 ends (From the 21st to the 29th of March 1954)

The Committees of Guatemala, Honduras, El Salvador Mexico begin to actively distribute, clandestinely, in Guatemala, the book "Yo acuso". To each copy will be attached a stamp from the reserved quantity kept by RUFUS and the committees. RUFUS will send a copy of this book to the rest of Central America and to the other countries of Latin America.

The Guatemala Committee will continue distributing propaganda printed by the Committees of Honduras, El Salvador, and Mexico as well as that prepared in its own offices.

The three clandestine stations will cover with radio programs - from 5 in the morning until 12 at night - inciting the army to rebellion and the people to revolution. The directives pointed out in the previous phase should be followed and the national hymn should be broadcasted, acquiring the corresponding records for each station. A special hymn whose theme will be GOD, COUNTRY and LAW should be prepared to be sung, recording it for the radio transmissions. This patriotic song should also refer to the struggle of the people against the traitors and against the betrayal of the country, the people and the institutions of the nation.

The Nationalist Youth Party and the other opposition parties (National Reconciliation and Democratic Unification) under the symbolic flag will unite in the crusade for the national salvation. It will issue a manifesto declaring its stand and will make an appeal to all its affiliates, to the people, and the army to join in the conjunctive action against Communism. The manifestos will be printed and distributed and broadcasted by the stations within and outside of Guatemala.

The rumor net will be extended with the cooperation of all committees.

The newspaper flier referred to in the preceding Phase of this Stage, circulated clandestinely, will incite the people to revolution and to the punishment of all those responsible for the situation in Guatemala.

CEUA, under the proposed plan, will make concrete accusations justifying them with facts and evidence and will make an analysis of the crimes committed by the governments of the revolution and of the great frauds of the workers.

The independent press will comment on the situation and will blame the government for all the violent deeds that arise.

The Catholic newspapers, Verbum and Social Democratic Action will intensify their work.

The independent radio stations will broadcast their programs in accord with the norms determined in the previous phase, and will comment on the situation of the country and the responsibility of the revolutionary governments for the defrauding of the people and the betrayal of the nation.

The press of El Salvador and Honduras will limit themselves to their accusations against the government of Guatemala and against Communism to gain the support of the people and their governments in the campaign for the salvation of the sister republic.

The press of the other Central American countries, the Caribbean and South America, will comment and support the campaign for liberation.

The Committees of Mexico will support - openly - the movement for the liberation of Guatemala with the support of their anticommunist organizations.

CEUAGE will reach the climax ~~of~~ their accusative action - urging ~~the~~ participation in the movement for national salvation calling all Guatemalans to unite for actual battle. It will make commentaries on the book "Yo acuso" publishing some of its chapters, especially the one referring to the Army. The press of El Salvador, Honduras, and Mexico will make commentaries and reproduce the chapters designated by RUFUS.

The clandestine radio station will allude to this work and the grave accusations made in it.

The masses and rogations will continue in Guatemala. The Committees will intensify their lines, as listed in the previous phase and the others that RUFUS determines, in agreement with the development of the psychological campaign and the plans for military action.

On the 29th of March of 1954, RUFUS will issue the manifesto for the people of Guatemala and the other people of America. In it he will speak to the Army, the diverse sectors of the Republic and to the American nations explaining his stand, his ideology and his purposes ~~and~~ and plans for the well-being of his country and its people. He will call on all Guatemalans not responsible for the crimes of the revolutionary governments, so that united under the flag of GOD, COUNTRY and LAW AND ORDER, JUSTICE, TRUTH and WORK, they may be free to launch the final battle for the salvation of Guatemala and Central America and the Caribbean. This manifesto should be printed and distributed in Guatemala, Central America and the other countries of Latin America, broadcasting it from the stations of the Committees and from the diverse stations of the American countries.

PLAN 19 ends. All the activities, absolutely all, are suspended on the 30th of March 1954, the date for the beginning of PLAN 20.

IX. The program of action for PLAN 20 will be prepared by RUFUS, according to the circumstances.